

The production recipes approach to modeling technological innovation: An application to learning by doing

Philip Auerswald^a, Stuart Kauffman^b, José Lobo^c,
Karl Shell^{d,*}

^aDepartment of Economics, Box 353330, University of Washington, Seattle, WA, 98195, USA

^bBIOS Group LP, 317 Paseo de Peralta, Santa Fe NM 87501, USA

^cGraduate Field of Regional Science, Cornell University, 108 West Sibley Hall, Ithaca NY 14853, USA

^dDepartment of Economics, Cornell University, 402 Uris Hall, Ithaca NY 14853-7601, USA

Abstract

We do two things in this paper. First, we put forward some elements of a microeconomic theory of technological evolution. This involves adding nascent (essentially undiscovered) technologies to the existing technologies of neoclassical production theory, and, more importantly, expanding the notion of the production plan to include the recipe – the complete description of the underlying engineering process. Second, we use the recipes approach in constructing a simple microeconomic model of shop-floor learning by doing. We simulate the dynamics of the model and report the effects of changes in the basic parameters on the resulting engineering experience curves. For correctly chosen values of these parameters, the predictions of the model match the observed experience curves. © 2000 Elsevier Science B.V. All rights reserved.

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* Corresponding author. Tel.: + 1 607 255 5277; fax: + 1 607 255 8838; e-mail: ks22@cornell.edu.

1. Introduction

According to neoclassical theory, a production plan is merely a point in input–output space. The neoclassical theory has been extended to accommodate intertemporal features such as the variability over time of factor supplies, uncertainty about the production process, and uncertainty about prices. The neoclassical theory of production is not, however, fully dynamic since it does not provide a microeconomic basis for explaining *technological evolution* due to (for example) learning by doing, education and training, research and development, or technology transfer.

In this regard, macroeconomics is ahead of its microeconomic foundations. In his celebrated article on learning by doing, Arrow (1962) accounts for the observed fact that unit production costs can fall even in the absence of capital accumulation and R&D effort. Arrow attributes the increased productivity to learning by doing on the shop floor by production workers and managers. Arrow models learning by doing as a positive *macroeconomic production externality*: increases in ‘manufacturing experience’ – as measured (for example) by cumulative gross investment – lead to increased productivity. Several other macro models of technological progress are based on some production externality. See, for example, Shell (1967), Clemhout and Wan (1970), Stokey (1988), Romer (1990), and Lucas (1993).

Another class of (not unrelated) macro models of technological evolution is based on *non-conventional factors of production*. Uzawa (1965) introduced in a simple growth model *human capital*, the stock of which can be increased by devoting resources to education. In the hands of Lucas (1988), Caballe and Santos (1993) and others, this human-capital model (with clearly modelled externalities) has become a staple for analyzing productivity growth. Shell (1966, 1967, 1973) and Romer (1986, 1990) introduced into growth theory the macro variable *technological knowledge*. The Shell–Romer theory combines technological knowledge (or the stock of patents) with production externalities and increasing returns to scale to analyze the role of industrial organization in growth, the dependence of growth on initial conditions, and other important macro problems.¹

Macroeconomic models based on production externalities and/or nonconventional inputs have been useful in raising important issues about public policy toward technology and in explaining observed increases in aggregate output, but the inadequacy of the microeconomic foundations of these models is a serious problem for the theory of production. In the present paper, we put forward some key elements of a microeconomic theory of technological

¹ See the books by Grossman and Helpman (1991), Ray (1998), Jones (1998), and Aghion and Howitt (1998). See also Solow’s (1994) critical survey.

evolution. To the *existing* (or *currently available*) *technologies* of neoclassical production theory, we add *nascent technologies*, which include both undiscovered technologies and forgotten technologies.²

The reader might be skeptical about any modeling of undiscovered technologies. While existing technologies can be verified by current engineering practice, undiscovered technologies cannot. On the other hand, practicing production engineers and business managers are not reluctant to base important business decisions on forecasts of technological progress in the firm's manufacturing operations. In fact, one of the most reliable analytic tools in production management is the *engineering experience curve* (or *learning curve*), which projects existing unit production costs for a given product into its future unit production costs. Among production engineers, marketing managers, business executives, and even corporate directors, empirical learning curves are far better known and more frequently used than are empirical production functions or empirical cost functions.

The most important new idea in the present paper is in our description of the *production plan*. To the usual input–output specification, we add a description of the underlying engineering *recipe* employed. Describing how one recipe is related to another then should allow one to build models that suggest which types of technologies are likely to be uncovered in the course of ordinary shop floor operations (learning by doing), which R&D programs are most likely to be successful, which types of technologies are ripe for transfer from one firm (or economy) to another, and so forth. Inspiration for our production recipes approach can be found in Nelson and Phelps (1966) and Nelson and Winter (1982). Inspiration for the nascent technology approach can be found in the separate and distinct works of Shell (1973) and Kauffman (1988).

We assume that a production recipe is described by a vector of basic *production operations* such as heating, mixing, stirring, shaping, boxing, internal factory transportation, and so forth. For given outputs, the input requirements for each of the operations depends on the instruction (or setting) given for that operation and the instructions given for some of the other operations. Hence we allow for production externalities *within* the firm.³ These *intrafirm* production externalities⁴ are crucial to our analysis.

As a specific application of our (more general) production recipes approach (along with our nascent technology approach), we construct a simple model of shop-floor learning by doing. The modeled interrelationships among the recipes (and hence the technologies) are relatively sophisticated. Other aspects of the model are relatively simple. We assume that the firm employs a single input to

² Forgotten technologies do not play a role in our application to learning by doing.

³ This fits with the theory of the firm in Coase (1937).

⁴ These intrafirm externalities should not be confused with interfirm external effects, which have been used in macroeconomic models to account for technological evolution.

produce a single output and that, for a given fixed recipe, this process entails constant returns to scale. We also assume that the firm's output stream is predetermined. We allow for deviations from the currently reigning technology, but we assume that such *production trials* (or *errors*) are not directly controlled by the firm. We assume that a newly discovered recipe is either accepted or rejected merely on the basis of current cost efficiency relative to that of the reigning technology.

These strong assumptions allow us to employ a variant of Kauffman's NK model⁵ to analyze the dynamics of manufacturing costs. The NK model was originally designed for analyzing asexual biological evolution. In the evolutionary biology interpretation, it is assumed that the 'fitness' of a creature can be represented by a scalar. The corresponding assumptions for learning by doing are the single output, the single input, and constant returns to scale, which together allow the scalar 'fitness' to be replaced by the scalar 'current technological efficiency' (the inverse of current unit production cost). In the first interpretation, it is assumed that genetic changes occur at random and that fitter creatures immediately replace less fit ones. In the present interpretation, the corresponding assumptions are that shop-floor trials take place at random and that the reigning recipe is replaced by the new recipe if and only if the new recipe is more efficient in the short run, i.e. recipe selection is myopic.

In Section 2, we introduce nascent technologies and production recipes. In Section 3, we use the recipes model to construct a model of learning by doing. In Section 4, we review the existing empirical literature on engineering experience curves. In Section 5, we do the comparative dynamics for the model of learning by doing, and relate the predictions of this model to the observations. By correctly choosing the basic parameters of the model, we are able to match the basic statistics and important qualitative phenomena from observed experience curves – including the mean progress ratios (an inverse measure of the slope of the experience curve) and their standard deviations, plateauing (runs without improvements), curvature bias, and sensitivity to the length of the production run. In Section 6, we provide a summary and our conclusions.

2. Technology

2.1. Neoclassical production theory

The neoclassical economic theory of production⁶ is a reduced-form model of *existing* technological possibilities. Each firm is endowed with a *technology set*

⁵ See Kauffman and Levin (1987) and Kauffman (1993).

⁶ See Debreu (1959), Chapter 3, Arrow and Hahn (1971), Chapter 3, and the references to the literature therein.

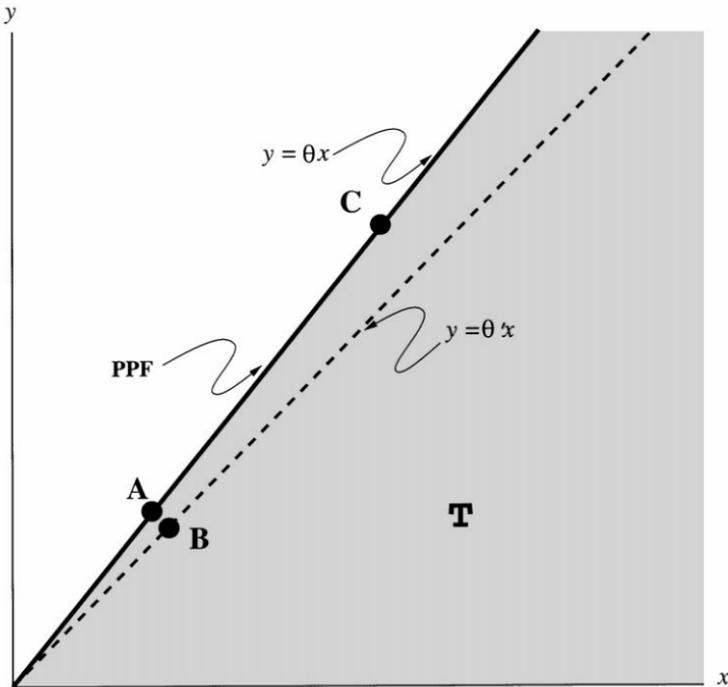


Fig. 1. Neoclassical technology.

– a set of technologically feasible input–output combinations. These technology sets are assumed to be fixed parameters of the neoclassical economy.

A simple example with one input and one output is described in Fig. 1. A neoclassical production plan is a point (x, y) where $x \geq 0$ is the quantity of the input and where $y \geq 0$ is the quantity of the output. The (shaded) set T is the set of all feasible neoclassical production plans. The northwest boundary of T is the production possibility frontier (or PPF). Points on the PPF represent the ‘efficient’ production plans according to neoclassical theory, since no other plan can be found that gives either more output for the same input or less input for the same output. In this example, the PPF is linear, i.e. production exhibits constant returns to scale. The production function is

$$y = \theta x,$$

where the positive scalar θ is the slope of the PPF.

Look at Fig. 1 from the viewpoint of neoclassical production theory. Production plan A is ‘efficient’. Production plan B is ‘inefficient’. In fact, A strictly ‘dominates’ B : pair A yields more output with less input than pair B . A and B are nearby (or similar) production plans. C is distant from A and B .

Now look at Fig. 1 from the engineering point of view. Suppose that the engineers tell us that there are only two known processes (Recipes 1 and 2) for producing this output. Recipe 1 supports all pairs $(x, y) \geq 0$ that satisfy $y \leq \theta x$, where θ is a positive scalar. Recipe 2 supports all pairs $(x, y) \geq 0$ that satisfy $y \leq \theta' x$, where $\theta' < \theta$ is a positive scalar. The production pairs A and C lie on the ray $y = \theta x$, while pair B lies on the ray $y = \theta' x$ (indicated in Fig. 1 by the dashed line). Suppose Recipe 1 is from an engineering viewpoint very different from Recipe 2, even though pair A is close to pair B .

Would it ever be rational to produce at B ? The answer is yes. Suppose that Recipe 2 is relatively untried. Using Recipe 2 might lead to the discovery of recipes close to 2, but with lower production costs than Recipe 1 (and Recipe 2). A rational case could be made in some circumstances for using only Recipe 2 and in other circumstances for using both Recipe 1 and Recipe 2 simultaneously.

According to neoclassical theory, production pairs A and B are close (or similar), while the production pairs A and C are far apart (or dissimilar). But as measured by their recipes, A and B are by assumption far apart (or dissimilar) if Recipe 2 is used for B , while plans A and C must be based on precisely the same recipe, Recipe 1. Furthermore, neoclassical theory does not accurately represent the opportunities facing the production manager. He must *jointly* choose the recipe and the production plan. Having chosen Recipe 1, only a production pair from the PPF should be chosen. Having chosen Recipe 2, only production pairs from the dashed ray in Fig. 1 should be chosen. All other pairs in T (i.e. those not satisfying $y = \theta x$ or $y = \theta' x$) result from waste of some output or some input when using one or both of the two basic engineering processes.

The example above is of single-input, single-output production with constant returns to scale. The case for adopting the recipes approach is even stronger in the presence of multiple inputs, multiple outputs, and/or nonconstant returns to scale. We elaborate on this in Section 6.

2.2. Recipes and technologies: A simple, familiar example

A production recipe ω is a complete list of engineering instructions for producing given outputs from given inputs. In what follows, we assume that the firm uses a single input to produce a single output. We also assume that, given the recipe choice, there is no waste in production. We assume that in production run t , the firm produces $y_t \geq 0$ units⁷ of output by employing $\eta_t \geq 0$ units of input (hereafter 'labor') based on the recipe ω_t . We assume *in this subsection* that there is no uncertainty about the production process. Let $\ell_t = \eta_t/y_t$ be unit labor

⁷ Production engineers often use a precise (but different for each output class) unit of measurement called the 'batch'.

cost. Then we have $\ell_t = \ell(y_t; \omega_t)$, where, for fixed ω_t , ℓ is the average cost function. If ℓ_t first falls and then rises as y_t is increased, then the average cost curve is U-shaped. If ℓ_t is independent of y_t , then we have constant returns to scale.

Our approach to representing technologies is a generalization of the approach taken in several models of technological innovation (and/or imitation) in which there are two types of technologies, *advanced* and *backward* (and two types of firms, also advanced and backward).⁸ Advanced firms have access to both the advanced and backward technologies, but backward firms are restricted to the backward technology. Let ω_a be the advanced recipe and ω_b be the backward recipe. In this literature, the strong non-crossing⁹ assumption is made, so we have

$$0 < \ell(y; \omega_a) < \ell(y; \omega_b) < +\infty \quad \text{for each } y > 0.$$

For the advanced firm, the set of recipes Ω_a is given by

$$\Omega_a = \{\omega_a, \omega_b\}.$$

For the backward firm, the set of recipes, Ω_b , is given by

$$\Omega_b = \{\omega_b\}.$$

In what follows, we generalize the very simple model of this subsection to allow the firm to choose not merely from (at most) two recipes, but instead from a (large) general set of recipes, Ω . We restrict the formal model in what follows to constant returns to scale, so that the unit labor requirement depends only on the recipe employed. Typically, the labor requirement for a given recipe is not known with certainty. Instead there is associated with each recipe ω a probability measure over the set of labor requirements. We will also assume – but this is not critical – that there is a (relatively small) subset of recipes, the currently available recipes $\Omega_t \subset \Omega$ and that the respective labor requirements for each of these recipes is known with certainty.

2.3. Engineering operations

Production is assumed to involve n distinct engineering operations. The recipe ω can then be represented by

$$\omega = (\omega^1, \dots, \omega^i, \dots, \omega^n),$$

where ω^i represents the *instructions* for operation i for $i = 1, \dots, n$. We assume that for each operation the set of possible instructions is discrete. These choices

⁸ See e.g. Shell (1973) and Grossman and Helpman (1991).

⁹ In the absence of non-crossing, there might not be a most advanced (or a most backward) recipe.

may be qualitative (e.g., whether to use a conveyor belt or a fork-lift truck for internal transport) or they may be quantitative (e.g., the *setting* of the temperature knob). In the latter case, the variable being adjusted is approximated by discrete settings (think of the knob clicking from one setting to another). In particular, we assume that ω^i satisfies

$$\omega^i \in \{1, \dots, s\}$$

for $i = 1, \dots, n$, where s is a positive integer. Hence the number of recipes is finite and given by

$$\#\Omega = s^n.$$

The finiteness of the set Ω has serious consequences. A model based on a finite space of recipes does not permit long-run productivity growth. The model with a finite set of recipes is, however, quite appropriate for modeling the intermediate term productivity improvements observed in the manufacture of specific goods (such as a particular model of the Pentium II processor) over their relatively short product lives (measured in months, years or – at the very most – decades).

We assume that the unit labor cost of operation i , $\phi^i(\omega)$, is a random variable whose distribution function is defined on \mathbb{R}_+ . Consider two distinct recipes, ω and ω' . The random variables $\phi^i(\omega)$ and $\phi^i(\omega')$ are not necessarily independent. In fact, ϕ^i depends on the instructions, ω^i , for operation i and possibly on (some of) the instructions for the other operations, ω^{-i} . (With minor abuse of notation, one could then have denoted the unit labor costs of operation i by $\phi^i(\omega^i; \omega^{-i})$, or more simply, $\phi^i(\omega)$.) We assume that the labor requirements are additive; hence we have

$$\phi(\omega) = \sum_{i=1}^n \phi^i(\omega),$$

where $\phi(\omega)$ is the unit cost of production employing recipe ω . For ω fixed, $\phi(\omega)$ is a random variable. If ω is allowed to vary over Ω , then $\phi(\omega)$ is a *random field*. A random field is a slight generalization of a stochastic process to allow the argument (in this case ω) to be a vector (as opposed to being a scalar such as ‘time’). For the special case in which $n = 1$, $\phi(\omega)$ is then an ordinary stochastic process. We denote by $\ell^i(\omega)$ the realization of the random variable $\phi^i(\omega)$. The realization of the random variable $\phi(\omega)$ is $\ell(\omega) = \sum_{i=1}^n \ell^i(\omega)$. If ω varies over Ω , the family of realizations $\ell(\omega)$ is called the *landscape* (of the random field $\phi(\omega)$). A landscape is thus a generalization to the case with $n > 1$ of a ‘history’ (of a stochastic process).¹⁰

¹⁰ See Durrett (1991), especially Chapter 2. The relationship between random field models and models based on *realizations* of random fields (i.e. landscape models) is discussed in Stadler and Happel (1995). For previous applications of random fields and landscape models to economics, see e.g. Föllmer (1974), Kauffman (1988), and Durlauf (1993).

2.4. Technological distance and the input requirement field

We saw in Section 2.1 how the neoclassical notion of technological distance can be misleading. We need a measure of distance that captures the similarity or dissimilarities of the inherent production processes rather than the relative efficiencies of production pairs or their relative scales. ‘Distance’ between recipes will, of course, depend on the application. If we take a shop-floor perspective – as we will do in our learning-by-doing application – then ω is near ω' if these recipes are the same except for, say, one temperature setting. If moving from ω to ω' represents the substitution of fluorine for chlorine where fluorine was not formerly in use, then we would probably think of ω and ω' as very far apart in the shop-floor metric. But for an R&D problem, the appropriate metric might be altogether different. In the chemistry research lab, for example, the distance would in this case be small, since every chemist is aware that the elements chlorine and fluorine are likely to react similarly because they are from the same column of the Periodic Table of the Elements.

We assume that the set Ω can be described so that distances are meaningful from the appropriate technological perspective. Our formal definition follows.

Definition (Distance). The distance $d(\omega, \omega')$ between the recipes ω and ω' is the minimum number of operations that must be changed in order to convert ω to ω' . Since changing operations is symmetric, we have $d(\omega, \omega') = d(\omega', \omega)$.

Example. Assume that ω and ω' differ only in the i th component. Then $d(\omega, \omega') = 1$ when we have $\omega^i = 1$ and $(\omega')^i = 2$ or when we have $\omega^i = 1$ and $(\omega')^i = 37$.

This definition of distance makes the most sense when the instructions are merely qualitative. If instead the instructions can be represented by ordinal settings (such as temperature), then the distance notion should be different. If the instructions for operation i in the above example had been temperature settings, then the recipe with its i th entry equal to 2 would be closer to ω than the recipe with its i th entry equal to 37. In particular, 2°C is closer to 1°C than is 37°C. If settings are ordered, then a wise strategy for the firm, might be (if possible) to change the setting in the same direction that led to the most recent improvement. If 2°C is an improvement over 1°C, perhaps – if possible – the next trial should be 3°C. Introduction of ordinal settings and more complicated distance measures could very well make the model more interesting. We leave this for future research.

Definition (Neighbors). Let $\mathcal{N}_\delta(\omega)$ be the set of δ -neighbors of recipe ω ,

$$\mathcal{N}_\delta(\omega) = \{\omega' \in \Omega \mid d(\omega, \omega') = \delta\},$$

where δ is a positive integer. Then $\tilde{\mathcal{N}}_\delta(\omega)$, defined by

$$\tilde{\mathcal{N}}_\delta(\omega) = \left\{ \omega' \in \Omega \mid \omega' \in \bigcup_{i=1, \dots, \delta} \mathcal{N}_i(\omega) \right\},$$

is the set of recipes at least distance 1 from ω but not more than distance $\delta \in \{1, \dots, n\}$ from ω .

With our definition of distance between recipes, it is straightforward to construct the *technological graph* Γ . The nodes (or vertices) of Γ are the recipes. The edges of Γ connect a given recipe to recipes distance 1 away, i.e. to the elements of $\mathcal{N}_1(\omega)$.

We next define the input requirement field, which is a full description of all the basic technological possibilities facing the firm.

Definition (IRF). The *input requirement field* (IRF) is the random field $\phi(\omega)$ (defined over the vertices of the technological graph Γ .)

In order to derive concrete results, we must further specify the IRF. In the next subsection, we specify the relationship between the random variables $\phi(\omega)$ and $\phi(\omega')$, which in general are not independent. After that, we specify the functional forms for the $\phi^i(\omega)$. This specifies¹¹ the IRF, but it does not ‘close the model’. To do that, we will need a complete theory of which recipes are chosen for production and what is learned by the firm from its experience.

2.5. Intrafirm externalities

Typically, there will be some external economies and diseconomies among the operations. Indeed, a central role of the firm is to internalize these externalities.¹² In the current paper, we do not analyze *inter-firm* external economies. For this reason it has been suggested¹³ that what we are analyzing here should be called *intranalities* rather than externalities. There is no obvious, direct connection with the externalities in the present paper and those that underlie several of the basic macro models¹⁴ of technological evolution.¹⁵

¹¹ Except for some of the underlying stochastic structure, which is specified in Section 5.

¹² See Coase (1937) and Williamson (1985).

¹³ In a remark from Tim Sorenson.

¹⁴ E.g., Arrow (1962), Shell (1973), Lucas (1988), and Romer (1990).

¹⁵ In conversations with us, Henry Wan has also stressed the importance of not confusing the reader with these very different uses of the term ‘externality’.

We assume that the costs of a given operation depend on the chosen instructions for that operation and possibly on the instructions for some (but not necessarily all) of the other operations. Define the connectivity indicator e_j^i by

$$e_j^i = \begin{cases} 1 & \text{if the choice of setting for operation } i \text{ affects} \\ & \text{the labor requirement for operation } j, \\ 0 & \text{otherwise} \end{cases}$$

for $i, j = 1, \dots, n$. Since the choice of the setting for the i th operation always affects the costs for the i th operation, we have

$$e_i^i = 1$$

for $i = 1, \dots, n$. The number e^i of operations with costs affected by operation i is given by

$$e^i = \sum_{j=1}^n e_j^i$$

for $i = 1, \dots, n$, while the number e_i of operations that affect the costs of operation i is given by

$$e_i = \sum_{j=1}^n e_j^i$$

for $i = 1, \dots, n$. Define E_i , the set of operations cost-relevant to operation i , by

$$E_i = \{j \in \{1, \dots, n\} \mid e_j^i = 1\}$$

for $i = 1, \dots, n$.

We make the simplifying assumption that each operation is cost-affected by $(e - 1)$ other operations, so that we have

$$\#E_i = e_i = e$$

for $i = 1, \dots, n$, where $e \in \{1, \dots, n\}$.¹⁶ Under this assumption, the labor requirement of any given operation is affected by the instructions for that operation and the instructions for exactly $(e - 1)$ other operations. Therefore, there are exactly s^e permutations of the instructions that affect the costs of operation i . We refer to one of these as a *subrecipe cost-relevant to operation i* . Let $\{i_1, \dots, i_e\}$ denote the elements in the set $E_i = \{j \mid e_j^i = 1\}$ for $i = 1, \dots, n$. Then denote by $(\omega^{i_1}, \dots, \omega^{i_e})$ a subrecipe cost-relevant to operation i (where for convenience we define i_1 to be equal to i) for $i = 1, \dots, n$. The set of

¹⁶ In the application of this model to learning by doing, the parameter n is directly analogous to N , and the parameter e is directly analogous to $K + 1$ of the NK model. See Kauffman (1993), Chapters 2 and 3).

subrecipes cost-relevant to operation i is a projection of the s^n recipes into s^e subrecipes. There are ns^e such subrecipes in all. The stochastic unit labor requirement for operation i based on the subrecipe $(\omega^{i_1}, \dots, \omega^{i_e}) = \omega^{ie}$ can be written as

$$\phi^i(\omega^{i_1}, \dots, \omega^{i_e}) \text{ or } \phi^i(\omega^{ie})$$

for $i = 1, \dots, n$, with only slight abuse of notation.

The parameter e – while not necessary in a general recipes model – plays a crucial role in our present analysis. If $e = 1$, there are no (intrafirm) external effects among the operations. Each of the operations could also have taken place in separate firms, since in this case there can be no gains from coordination. With $e = 1$, we would also expect the two random variables $\phi(\omega)$ and $\phi(\omega')$ to be highly correlated if ω' is close to ω , since by definition ω' and ω would have many instructions in common and hence $\phi^i(\omega) = \phi^i(\omega')$ for most i . The larger the parameter e , the less correlation one would expect between $\phi(\omega')$ and $\phi(\omega)$ even for ω' close to ω . This is because the change in the instructions for one operation affects the costs of several other operations. Hence e is an inverse measure of the correlation between $\phi(\omega')$ and $\phi(\omega)$ for ω' close to ω . The corresponding landscape $\ell(\omega)$ (a realization of the IRF) is typically ‘correlated’, or ‘smooth’, for small values of e , while $\ell(\omega)$ is typically ‘uncorrelated’, or ‘rugged’, for large values of e .

We now turn to our concrete application.

3. Learning-by-doing

3.1. Introduction

Our goal is to use our recipes approach to provide a microeconomic foundation for observed learning by doing in production. In particular, we specify our complete model of production (the IRF) (which includes inputs, outputs, *and* recipes; and current technologies *and* nascent technologies) and then ‘close’ it in an attempt to model shop-floor productivity improvements and hence to explain the observed empirical features of the firm’s experience curve. We have three reasons for doing this:

- The learning-by-doing model is important in its own right for economic theory and economic policy. It would be worthwhile to understand the micro sources of the productivity increases and what promotes them, rather than merely representing this process as a fixed macroeconomic externality.
- Empirical experience-curve analysis is central to management science and management practice. It would be desirable if these experience curves could be explained in terms of basic microeconomics.

- Our theory of production recipes (and nascent technologies) is meant to be quite general, with possible applications for modeling R&D, basic research, and technology transfer. Before going forward, such a general theory should be tested by at least one concrete application. There are three reasons why learning by doing is a good candidate for this application:
 - Empirical studies of engineering experience curves are abundant.
 - Learning-by-doing permits us to be relatively less sophisticated in modeling the purposiveness of the economic agents, so that we can focus – *for now* – on our relatively sophisticated model of technology.
 - The one input/one output learning-by-doing model allows us to use – with only minor modifications – a tested computer simulation program.¹⁷

3.2. ‘Trials’ in the production process

We assume that shop-floor workers follow the recipe (or blueprint) provided by management, but from time to time, they make small modifications in the current recipe. We refer to these modifications as trials. Depending on the context or the interpretation, the trials may also be thought of as errors or informal experiments.

A trial occurs when (1) at least one operation in the production recipe is modified and (2) that modification is observed and it is evaluated by the firm (perhaps by the quality-control engineers). We assume that modifications occur during the production of a batch, and that observation and evaluation occur when the production of the batch is completed. We further assume that there is only one trial per quality-control batch. This assumption is not restrictive: since the *quality-control batch size*, B , may or may not equal the *measured batch size*, \hat{B} , used in data gathering. We introduce the *batch deflator*, τ , defined by

$$\tau = \hat{B}/B,$$

where B is defined so that exactly one trial is made during the production of the quality-control batch. If τ is a positive integer, then it is interpreted as the *number of trials per measured batch*. In general, $\tau \in \mathbb{R}_{++}$ is interpreted as the *average number of trials per measured batch*. We have

$$\tau \cong 1 \text{ as } \hat{B} \cong B.$$

One would expect τ to depend on the particular type of manufactured good. The trials parameter τ is likely to be larger for airframes than for steel bars, because the production of an airframe is more complex than the production of

¹⁷ See Section 5.1 for a detailed description of the software and the hardware we employ.

a batch of steel bars. The trials parameter, τ , also depends on management practices, corporate culture, and worker psychology. In a tight production environment, there would be fewer defects, but fewer trials. In a looser production environment, there would be more defects, but also more trials. Hence management is likely to be keen to attempt to control τ if possible to achieve an optimal balance between ‘sloppiness’ and ‘inventiveness’.

A trial can be interpreted in at least three (non-exclusive) ways. The first interpretation is that the trial is a small-scale experiment in production to which the firm does not fully commit. This would be a model of R&D in which the only cost of the R&D activity is the missed opportunity for investigating alternative recipes during the period in question.

A natural alternative is to assume that the firm must commit to the new production recipe in order to sample it: If recipe ω_t is chosen during the production run t , then the labor requirement for run t will be the realization of $\phi(\omega_t)$. In this case, unit costs may actually increase from one period to the next, i.e. cost retrogressions could occur.

A third interpretation is possible. We can think of the firm operating a large number of distinct production sub-units in parallel. Each sub-unit begins a production run at time t with an assumed labor requirement $\ell(\omega_{t-1})$, the unit cost for run $t-1$. During the course of production run t , a trial in one production sub-unit leads to production by its sub-unit using recipe ω' . The associated labor requirement for this production sub-unit is then $\ell(\omega')$, the realization of $\phi(\omega')$. However, because there are many production sub-units, the average per-batch cost of production is close to $\ell(\omega_{t-1})$, the unit cost of the (pre-trial) reigning recipe. Consequently, in this scenario, we can think of firms trying new recipes, without substantial sacrifices in current labor requirements. We choose this third interpretation, over the second, because it allows our simulations to be based on our existing, tested computer program.¹⁸

Next we will further specify the trial dynamics for the firm.

3.3. Trial dynamics

Production trials occur on the shop floor level at the rate of 1 per quality control batch B (or τ per measured batch \hat{B}). We assume that the trial recipe is at distance of at least one but *no greater than* $\delta \in \{1, 2, \dots, n\}$ from the currently adopted recipe ω . We assume that the probability of a trial is uniform over the

¹⁸ Actually, the simulation program was adapted to permit retrogressions, but we did not experiment sufficiently with this feature to report on it here. It seems to us that the analysis of retrogressions is well worth doing – both for learning by doing *and* for evolutionary biology.

neighborhood $\tilde{\mathcal{N}}_\delta(\omega)$.¹⁹ That is, the extent of modification of existing recipes is limited to recipes that differ from the currently prevailing recipe by no more than $\tau\delta$ operations – the number of trials per production run multiplied by the number of operations of the recipe that can be altered in a single trial.

The recipe adoption process is very simple. The firm is myopic: if ω_{t-1} is the prevailing recipe and ω'_{t-1} is the trial recipe, then the prevailing technology for period t , ω_t , will be given by

$$\omega_t = \begin{cases} \omega_{t-1} & \text{if } \ell(\omega_{t-1}) \leq \ell(\omega'_{t-1}), \\ \omega'_{t-1} & \text{if } \ell(\omega_{t-1}) > \ell(\omega'_{t-1}), \end{cases} \tag{1}$$

where

$$\text{Prob}\{\omega'_{t-1} = \omega\} = \begin{cases} 1/\#\tilde{\mathcal{N}}_\delta(\omega_{t-1}) & \text{for } \omega \in \tilde{\mathcal{N}}_\delta(\omega_{t-1}), \\ 0 & \text{for } \omega \notin \tilde{\mathcal{N}}_\delta(\omega_{t-1}) \end{cases}$$

for $t = 1, 2, \dots$

System 1 defines the cost-reduction dynamics. (This is a process in which the firm moves from vertex to vertex of the technological graph Γ that underlies the IRF. If $\delta = 1$, then the firm moves along the edges of the graph Γ to the next vertex.)

3.4. Current and nascent recipes

For the nascent subrecipes, we assume that the random variables $\phi^i(\omega^{ie})$ are i.i.d. and uniform on $[0, 1/n]$. Hence if all the relevant subrecipes of ω are nascent, then the support of $\phi(\omega)$ is $[0, 1]$. If $n > 1$, the density function of $\phi(\omega)$ is then \cap -shaped and symmetric about $\frac{1}{2}$, the modal labor requirement.²⁰ If ω^{ie} is currently available, then $\phi^i(\omega^{ie})$ is a degenerate random value, in which all of the probability is massed on a scalar $\ell^i(\omega) \in [0, 1/n]$. If ω is currently available, then $\phi(\omega)$ is a degenerate random variable, in which all of the probability is massed on a scalar $\ell(\omega) \in [0, 1]$. If m of the subrecipes of the recipe ω are nascent (while the remaining $n - m$ subrecipes are currently available), then the support of $\phi(\omega)$ is $[\ell, \ell + (m/n)]$, where ℓ is a scalar in $[0, (n - m)/n]$. On the interval $[\ell, \ell + (m/n)]$, the p.d.f. is \cap -shaped and symmetric if $m > 1$.²¹

¹⁹ The probability distribution of trials could be different. For example, a scheme that loads more probability on the recipes closer to ω_{t-1} might be more realistic. It would not be difficult to alter our computer program to accommodate this. We conjecture that the quantitative effect of this change would be to reduce the big-step effect for any given δ , but that the qualitative effects would not be altered.

²⁰ If $n = 2$, then the p.d.f. is a tent with an altitude of 2.

²¹ If $m = 2$, then the p.d.f. is a tent on $[\ell, \ell + (m/n)]$.

The assumption that the support of $\phi(\omega)$ is contained in $[0,1]$ is not innocuous. The fact that a zero labor requirement is possible could in principle be disturbing, but we do assume that the probability of such a free lunch is zero. The assumed boundedness of unit cost is more serious. In actuality, many untried recipes turn out to be totally useless, i.e. with the realization $\ell(\omega) = +\infty$. The assumption of boundedness from above of unit labor requirements is an unrealistically optimistic assumption about prior beliefs about untried recipes.

Before reporting the results of our computations, we turn to a review of the existing literature on engineering experience curves.

4. Engineering experience curves

4.1. Introduction

In this section, we formally describe experience curves and review the (largely empirical) literature on them. This goes beyond mere motivation: we use the statistical outputs of the existing studies as inputs for our work. We don't redo the existing experience curve analyses (even though this might have been worthwhile); we use instead the calculated regression coefficients and their standard errors as our *observations*.

Few empirical phenomena in production economics or management science are as well documented as the *experience curve*. It depicts the decline in the firm's per-unit labor requirement (or cost) with the cumulative production of a given manufactured good. Following Wright's (1936) study of the airframe industry, this pattern has been investigated for many different goods and industries.

The usual parametric form of the experience curve is the power curve,

$$\ell_t = aY_{t-1}^{-b}, \quad (2)$$

where ℓ_t is the unit labor requirement for production run t , $Y_{t-1} = \sum_{s=1}^{t-1} y_s$, is the cumulative output up to (but not including) run t ,²² $b > 0$ is the *learning coefficient*, and $a > 0$ is the labor needed to produce the first batch of the good. The learning coefficient represents the rate at which productivity increases as the firm acquires 'experience'.

²² In the case of airframes, one airframe is equal to one measured batch. In this case, Y_t is the serial number of the last airframe in production run t .

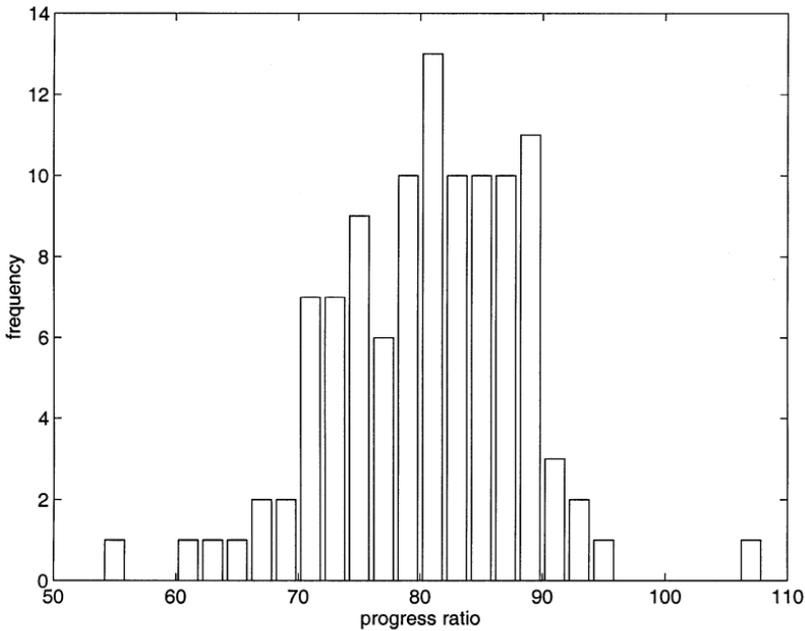


Fig. 2. A histogram of estimated firm progress ratios from Dutton and Thomas (1984).

4.2. Progress ratios

A commonly used measure of productivity improvement is the *progress ratio*. The progress ratio p is related to the learning coefficient b by

$$p = 2^{-b} \quad \text{or} \quad b = -\log_2 p.$$

The percentage cost reduction when cumulative output is doubled is $(1 - p)$. If $b = \frac{1}{3}$ ('Wright's Law'), then we have $p = 79\%$. If $b = 0.30$, then we have $p = 81\%$ (see the mode in Fig. 2). Somewhat perversely, a small progress ratio is an indicator of rapid cost improvement, while a higher progress ratio indicates less cost improvement. A p value of 79% means that per-unit cost falls by 21% when cumulative output is doubled. A p value of 81% means per-unit cost falls by 19% when cumulative output is doubled. A p value of 100% means that per-unit cost is constant. A p value greater than 100% means that unit cost is increasing.

The power law given in Eq. (2) yields the straight line in log/log space

$$\log \ell_t = \log a - b \log Y_{t-1},$$

where ℓ_t is the average unit labor requirement (or cost) of producing the goods with serial numbers greater than Y_{t-1} but less than or equal to Y_t .

4.3. Summary of empirical findings

In Table 1, we display some observed estimates of the learning coefficients and the progress ratios from firm-level experience curves (by industry). From this and the review articles by Conley (1970), Yelle (1979), Dutton and Thomas (1984), Muth (1986), and Argote and Epplé (1990), we conclude that the salient characteristics of experience curves are:

- The distribution of progress ratios ranges from 55% (rapid progress) to 105% (slow – indeed negative! – progress) and ‘centers’ on about 81–82%. See Table 1 and Fig. 2.
- Distinct production processes and goods are associated with their own ranges of values for the estimated progress ratio \hat{p} . See Table 1.
- There is variation in progress ratios not only among firms in the same industry, but also among different plants operated by a single firm. See Alchian (1963), Dutton and Thomas (1984), (pp.236–239), and Epplé et al. (1991).
- The specification of the OLS least-squares statistical model, $\ell_t = aY_{t-1}^{-b}\varepsilon_t$ with $\log \varepsilon_t \sim N(0, \sigma)$, is imperfect in (at least) two ways:
 - There are ‘plateau effects’ in the observed data:²³ (1) Improvements occur after relatively long stretches of constant labor requirements, and (2) improvements in labor productivity cease beyond some (sufficiently large) cumulative output.²⁴ The (hypothetical) empirical experience curve of Fig. 3 illustrates both types of plateauing: the labor requirement ℓ is falling from $t = 0$ to $t = 10$, but not strictly monotonically. There is an *interior plateau* at batches 3–5. Productivity improvements cease after batch 7, providing a *terminal plateau*.
 - There is *curvature misspecification*.²⁵ Instead of a straight line in log/log space, the data suggest that an S-shaped curve would often (but not always) fit better: often the data suggest concavity of the function over the early batches, but convexity of the function over the later batches. We call this the SFS phenomenon – cost improvement is first Slower, then Faster, and finally Slower than suggested by the straight-line log/log fit. See Fig. 4. (In many observed production runs and many of our experiments, the

²³ See Abernathy and Wayne (1974).

²⁴ See Conway and Schultz (1959) and Baloff (1971).

²⁵ See Levhari and Sheshinski (1973) and Epplé et al. (1991), (pp. 65–69).

right-hand tail of the productivity plot is truncated before the suggested convex range of the function can be observed.)

- Industry experience curves (in which the data on cost as a function of cumulative output is averaged over several firms) are smoother than the corresponding single-firm experience curves, which in turn are smoother than single-plant experience curves: there are fewer plateaus and the lengths of the interior plateaus are shorter for the averaged data. See the survey by Dutton and Thomas (1984).

Table 1
Estimated progress ratios \hat{p} (and the corresponding learning coefficients \hat{b}) for a variety of industries

| Industry | \hat{p} (%) | \hat{b} | # obs | Method | Cost measure | Source |
|----------------------------------|------------------|-------------------|--------|--------|------------------------------|----------------------------------|
| Aircraft production ^a | 71 | 0.50 | 112 | 2SLS | Labor hours ^b | Benkard (1998), Table 1 |
| Apparel ^a | 78 ^c | 0.41 ^c | 33(3) | OLS | Labor hours ^d | Baloff (1971), Table 2 |
| Automobile assembly ^c | 84 ^c | 0.26 ^c | 17(3) | OLS | Labor hours ^b | Baloff (1971), Table 3 |
| Chemical processing ^f | 77 | 0.38 | 300 | ML | Price ^g | Lieberman (1987), Table 6 |
| Musical instruments ^a | 83 ^c | 0.29 ^c | 82(6) | OLS | Labor hours ^b | Baloff (1971), Table 7 |
| Semiconductors ^f | 76 ^c | 0.41 ^c | 127(9) | OLS | Average revenue ^h | Webbink (1977), Table III-2 |
| Semiconductors ^f | 80 ^c | 0.32 ^c | 257 | OLS | Price ^g | Irwin and Klenow (1994), Table 1 |
| Truck Assembly ^a | 90 | 0.15 | 99 | OLS | Labor hours ^b | Epple et al. (1991), Table 1 |

The entry in the #obs column is the number of different production observations in the learning curve. Where averaged coefficients are reported, it is the total number of observations in the study (and the number of parallel equations estimated is given in parentheses). All estimated coefficients are reported in the sources as significant (better than 5% confidence).

^aSingle plant, single product learning curve.

^bDirect labor hours per unit of output.

^cAverage of more than one estimated coefficient value.

^dDirect labor burden per unit. See Baloff (1971), p. 334 for description.

^eSingle firm, multiple plant, multiple product learning curve.

^fIndustry aggregate learning curve, single product type.

^gPrice per unit of output.

^hAverage revenue per unit output.

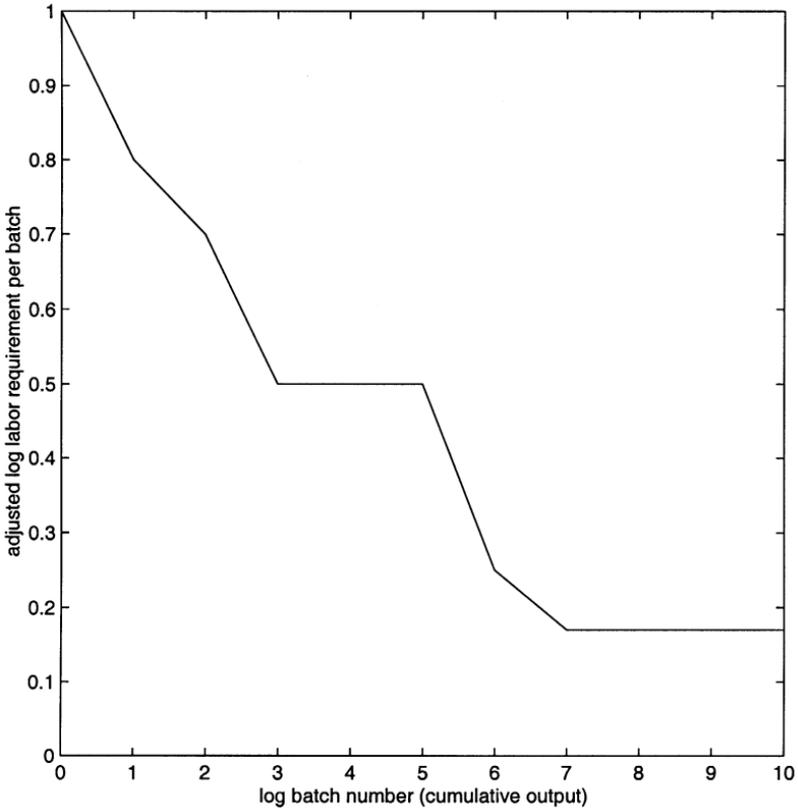


Fig. 3. Hypothetical illustration of the phenomenon of “plateauing”.

In the following section, we analyze the comparative dynamics of our model of shop-floor learning by doing. In particular, we report the effects of varying the following *basic parameters* of the model:

- n , the number of operations
- s , the number of instructions per operation
- e , the externality parameter
- δ , the maximum number of steps per trial
- τ , the number of trials per measured batch
- T , the length of the production run

on the two basic predictions of the model:

- \bar{p} , the sample mean of the estimated progress ratios
- s_p , the sample standard deviation of the estimated progress ratios

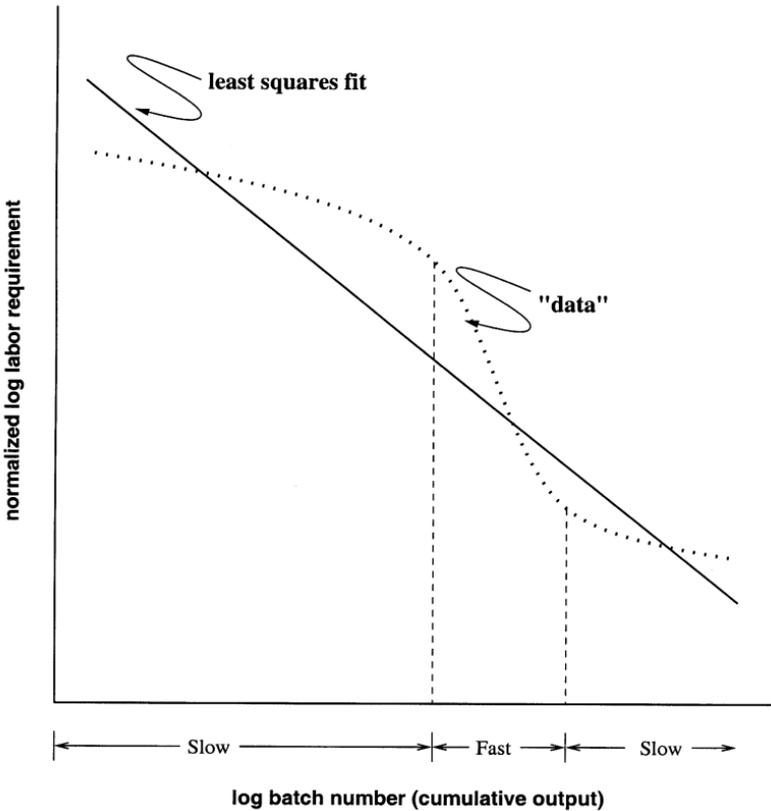


Fig. 4. Hypothetical illustration of the SFS (Slow Fast Slow) misspecification.

and on two measures of *model misspecification*:

- plateauing (or its inverse, the improvement percentage z)
- curvature (or SFS) in log/log space.

The basic parameters of the model are summarized in Table 2. The third column gives the range over which each parameter is defined. Noninteger values of τ would have been possible. The interpretation of (say) $\tau = \frac{1}{3}$ is that a trial occurs once in every three production runs. Our computations involving the fractional τ and other noninteger values of τ were not comprehensive, so we are not reporting these experiments. This deserves further study.

Table 2
Summary of parameters

| Parameter | Description | Range |
|-----------|---|-------------------|
| n | Number of operations per recipe | Positive integers |
| s | Number of instructions per operation | Positive integers |
| e | Number of intrafirm externalities per operation | $\{1, \dots, n\}$ |
| B | (Quality-control) batch size | 1 |
| τ | Number of trials per measured batch \hat{B} | Positive integers |
| δ | Number of operations altered per trial | $\{1, \dots, n\}$ |
| T | Length of the production run | Positive integers |

5. Computation

5.1. Hardware, software, and strategy

We performed our computations²⁶ on a Dell Dimension XPS Pro 200 PC with a Pentium Pro 200 MHz processor running Windows 95 (ver.4.00.950 B). The core program used in our simulations was written by Bennett Levitan, building on work by William Macready and Terry Jones. We performed our regressions, computed the summary statistics, and generated the plots with SPSS Windows ver. 7.5 and Matlab Windows ver. 4.0. Additional routines used to compute and generate the simulations from the random parameter set (described in Section 5.8) were written by Auerswald. Both Levitan's and Auerswald's programs incorporate a random number generator written by Terry Jones, based on the algorithm of Knuth (1981), pp. 171–172. The programs of Levitan, Jones, and Auerswald are written in C; they are available to interested researchers.

Our most fundamental unit of analysis is a single realization of the production run, examples of which are displayed in Figs. 5–8. Each production run is then a 'walk' (i.e. an instance of the dynamics described in Section 3.3) on a landscape (i.e. a realization $\ell(\omega)$ of the IRF $\phi(\omega)$ described in Section 2). In Figs. 5–8, the

²⁶ See the survey by Bona and Santos (1997) for standards in reporting the results of computational experiments.

log of time – or, equivalently, the log of the cumulated number of batches to date – is on the horizontal axis, while the normalized log of the unit labor requirement for the currently prevailing technology is on the vertical axis. Each ‘point’ in one of these figures is a ‘step’ in the ‘walk’. The line in one of these figures is the OLS linear fit to the points in that figure.

Computation of a single production run took between 5 seconds and 5 minutes. Computational time was increasing in n, s , and T . For every chosen parameter vector, we computed a set of 20 experience curves. This required between a minute and 2 hours for each chosen parameter vector. Because of the large number of production runs, we do not report here the random seeds, but they are available to interested researchers.

5.2. Detailed description of the model and computation

We have yet to completely define the externality connections from one operation in a given recipe to other operations in that recipe. If we had some engineering information about these connections we might want to use this prior information. In the absence of engineering priors, we draw for *each production run* the $(e - 1)$ connections to operation i uniformly (without replacement) from the set of all operations other than i .

We now have completely defined the landscape $\ell(\omega)$ and the method of ‘walking’ on this landscape. All that remains to be specified is the starting point (on the landscape) for the walk. For some applications, the starting point might be given by information about the production experience of competitors or suggestions from the firm’s R&D department. In the absence of such prior information, we merely pick randomly one recipe (with uniform probabilities over the s^n recipes) to be the starting point. We re-normalize the \log^{27} of the labor requirement so that the adjusted log of the initial unit labor requirement is 1.0. Here the relationship between the labor requirement ℓ and the adjusted log labor requirement is given by

$$\text{adjusted log labor requirement} = 1 + \log \ell.$$

The adjusted log labor requirement is negative for $\ell < 0.36787$. Negative values of this convenient measure should cause no problems (though it would be economic nonsense if *unadjusted* ℓ were to be negative).

It is typically impractical or infeasible to compute the entire landscape of s^n realized labor requirements (even if we use the fact that there are only ns^e subrecipes). A better approach is to compute ‘on the fly’ the realized labor requirements for a given walk on the landscape. Our program calculates realized

²⁷ Unless otherwise indicated, ‘log’ denotes ‘the natural logarithm of’.

values on the fly after first calculating some random number generator seeds²⁸ and then calling the random-number generator at each step in the walk to compute the realized labor requirement for the trial recipe, ω'_{t-1} .

5.3. Summary data from a single production run

For each realization of a single production run, the estimated progress ratio \hat{p} is given by $\hat{p} = 2^{-\hat{b}}$, where \hat{b} is the OLS estimate of the learning parameter b , i.e. \hat{b} is the absolute value of the slope of the regression line. If $\tau = 1$, then the labor requirement at t , ℓ_t , and cumulative output upto t , Y_{t-1} , correspond to what is used for estimating \hat{b} and \hat{p} in the existing studies on experience curves. If $\tau \neq 1$, then Y will *not* be equal to the cumulative number of trials that define time in our model. The relationship between t (cumulative number of trials), Y (cumulative output), and τ (number of trials per measured batch) is²⁹ $\tau = t/Y$. In computational terms, if T is fixed, then increasing τ decreases the number of simulated points. Trials take place and labor requirements are modified at each date t , but not all modifications are recorded. For example, with $\tau = 20$ (and $B = 1$ as assumed), calculation of the per-unit labor requirement would not occur until after the 20th unit was produced, and not again until the 40th unit, and so on. Under the assumption of $T = 1000$ and $\tau = 1$, we observed 1000 data points in a given simulated experience curve, but with $\tau = 20$ we would observe only 50 data points.

Another quantity that can be used in measuring cumulative increases in productivity is ℓ_T , the labor requirement after T trials (or the *final labor requirement*, for short). Our focus is on the path of productivity increases, not on the initial labor requirement, so we normalize the initial labor requirement ℓ_0 by $\ell_0 = 1$. The final labor requirement ℓ_T is usually (but not always!) inversely related to \hat{b} : usually, the lower the final labor requirement the steeper is the experience curve. If there were no specification error of the experience curve, this would always be the case and ℓ_T would be an uninteresting statistic. However, if there were huge productivity increases in the first few periods after which the labor requirements asymptote, for T large \hat{b} would then be small because OLS would heavily weight the asymptote. In this case, the fact that ℓ_T is small

²⁸ Before each walk, the program draws two vectors of seeds for the random number generator, one of length n and the other of length e . These two vectors of seeds, combined with the local characteristics of a subrecipe, are sufficient to define unique and consistent values for all subrecipes in the landscape. In this manner, we trade off some computational speed for efficiency in storage. Further information is available in the 'comments' within the computer code (which is available to interested researchers upon request).

²⁹ In general, Y is the appropriate measure of 'economic time' for a given production run. If $\tau = 1$, 'calendar time' t and 'economic time' Y are the same. Otherwise, t must be adjusted to measure economic time.

indicates that the estimated learning coefficient \hat{b} (and hence the estimated progress ratio \hat{p}) might be misleading.

In order to capture the extent of plateauing, we compute an (inverse) statistic z , the *improvements percentage per measured batch*, defined by

$$z = \frac{\tau \times \text{number of observed improvements}}{T}.$$

We prefer z to direct measures of plateauing (e.g. average plateau length) because it is less sensitive to the distortions caused by the presence of a long final plateau. For experience curve analysis, the transient is of greater interest than the steady state, since in most real-world cases, the rate of product replacement (due to, say, a new, superior product) is rapid relative to the exhaustion of productivity improvements for the original product. We weight the total number improvements observed by τ/T so that the measure will reflect, not the absolute number of improvements found, but rather the likelihood that a new observation will be a productivity improvement.

Finally, in order to measure the extent of curvature misspecification in the experience curve data, we estimate a second quadratic specification of the learning model:

$$\log \ell_t = a_2 + b_2 \log Y_{t-1} + c_2 \log Y_{t-1}^2 + \varepsilon_t,$$

where ℓ_t is the labor requirement after cumulative production of Y_{t-1} units. The magnitude, sign and level of significance for \hat{c}_2 , the estimate of c_2 , gives one indication of the extent of curvature misspecification in the standard log–log model. A negative and significant \hat{c}_2 would suggest that the log–log form overstates the rate of early relative to later productivity improvements. This is not a test of the full SFS effect. A negative value of \hat{c}_2 suggests the observed run exhibits SF (first slow and then fast). Often the second S of SFS is outside the observed or calculated production run.

5.4. *Single experience curves: A look at the figures*

Fig. 5 represents a single experience curve for the *base parameter* vector: $n = 100$, $s = 10$, $e = 5$, $\tau = 1$, $\delta = 1$, $T = 1000$. These parameters were chosen to be reasonable for the current exercise. Our experience in choosing these parameters came from comparisons and contrasts with the literature on evolutionary biology, introspection about typical production processes, and mostly comparisons of the results of some preliminary experiments with the existing empirical literature. Our priors about the validity of these parameters were not very strong. Hence we sampled widely in the space of parameters, but in many of our experiments (173 experiments out of 423) we sampled the parameter space

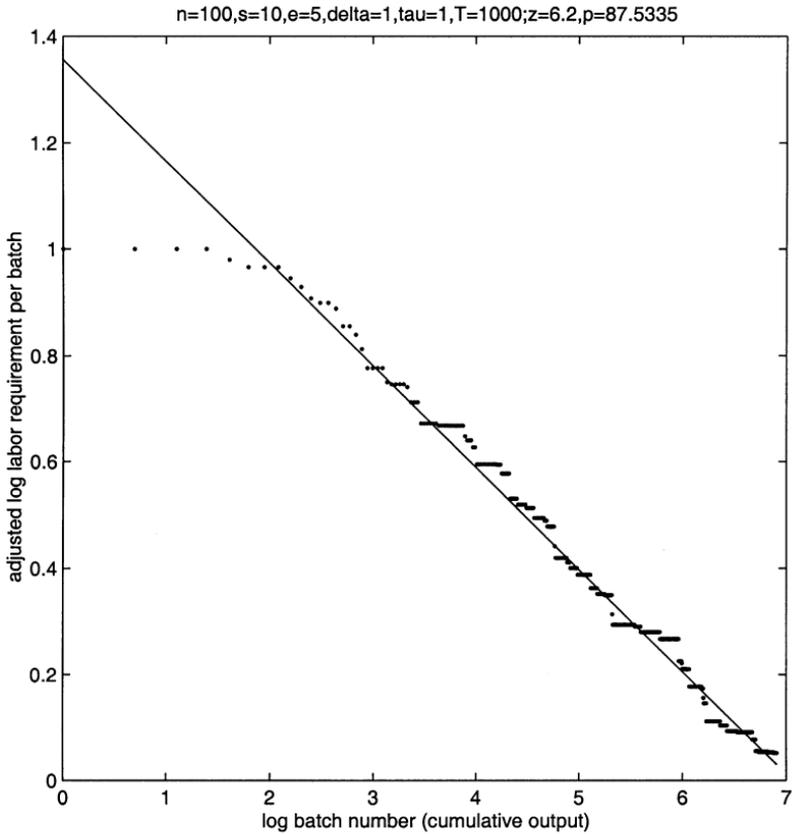


Fig. 5. Base parameter experience curve.

by moving only one parameter at a time while holding the others at one of its base values. This is a particular type of sensitivity analysis.

In Fig. 5, the landscape is not perfectly smooth since we have $e = 5 > 1$. Plateauing is also evident throughout the production run. This is confirmed by the small value of z : only 6.2% of the trials lead to improvements in productivity. Overall productivity increase is moderate; this is confirmed by the estimated progress ratio of 87.5%. There also seems to be a positive SFS (curvature) effect, but it is not strong. In Fig. 6, two changes have been made in the parameters to set $e = 1$ and $n = 1000$, so that the landscape is now as smooth as possible (because $e = 1$) and because single-step improvement is likely to be small (because n is large and $e = 1$). With the smooth landscape, plateauing (except for terminal plateauing) is so reduced that it cannot be detected in eyeballing the figure. This is confirmed by the value of z : 42.3% of the trials result in

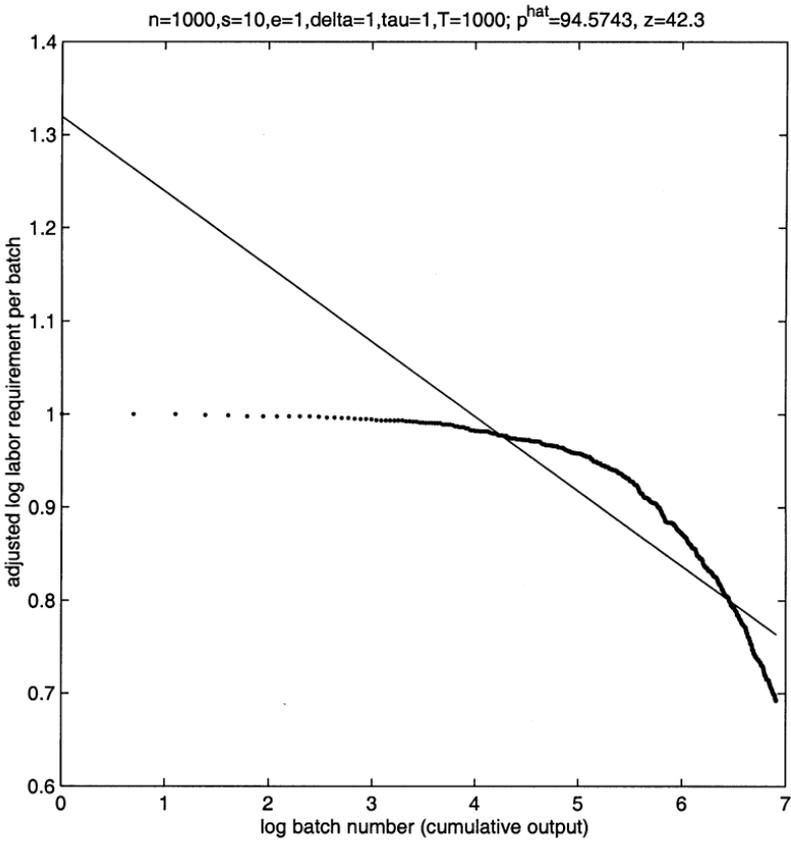


Fig. 6. Walk on a smooth landscape.

productivity improvements. The estimated progress ratio of 94.6% indicates a relatively slow rate of productivity improvement, but \hat{p} is upward biased because of the SFS effect, which seems to be more pronounced. (One must be careful, however, not to visually overweight the sparse plot in log units for the early periods (relative to the later periods) in evaluating the SFS effect; the later data points are more crowded together than the early data points.) If the quadratic model were fitted to the plot in Fig. 6, we would expect \hat{c}_2 to be significantly negative, since the plot suggests a concave function. (Note that the plot displays clearly the SF of SFS, but that the final S is not displayed in the plot, because of the truncation at log batch number = 7.)

In Fig. 7, the externality parameter e has been increased to its maximum relative to n ($e = n = 100$). The landscape is very rugged because of the very large e . Consequently, plateauing is very strong (only 1% of the trials lead to improvements) and overall progress is very small ($\hat{p} = 97.8$).

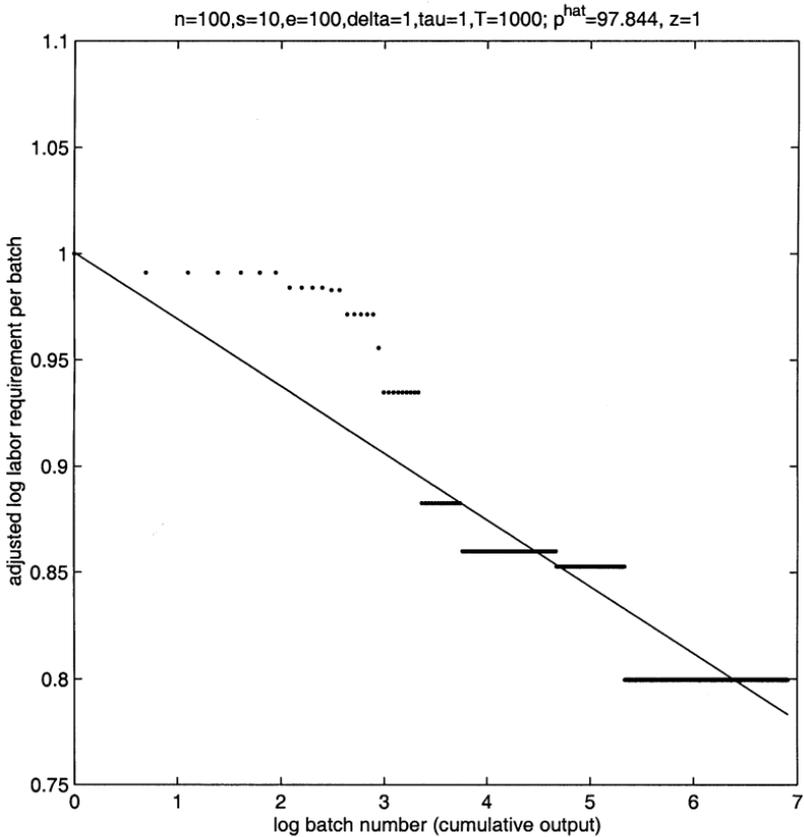


Fig. 7. Walk on a rugged landscape.

In Fig. 8, we have $e = 1$ so there are no externalities to cause a rough landscape. But n is reduced to 10 while s is increased to 100. The number of operations is few, so that a change in any operation can be expected to have a large impact on the labor requirement. This is reflected by very rapid overall productivity improvement, which is confirmed by the value of the estimated progress ratio of 60.2%. Plateauing is evident (z is only 4.4%). The SFS effect is evident, although the caution against overweighting the sparse early realizations also applies here.

In Figs. 5–8, we reported only one production run. Each of Figs. 9–13 presents averaged data of multiple production runs based on a given vector of parameters. Fig. 9 is the same as Fig. 5 except in Fig. 9 the data is averaged over 20 separate production runs. The vertical axis in Fig. 9 measures the adjusted log labor requirement of the industry average over 20 firms or, alternatively the

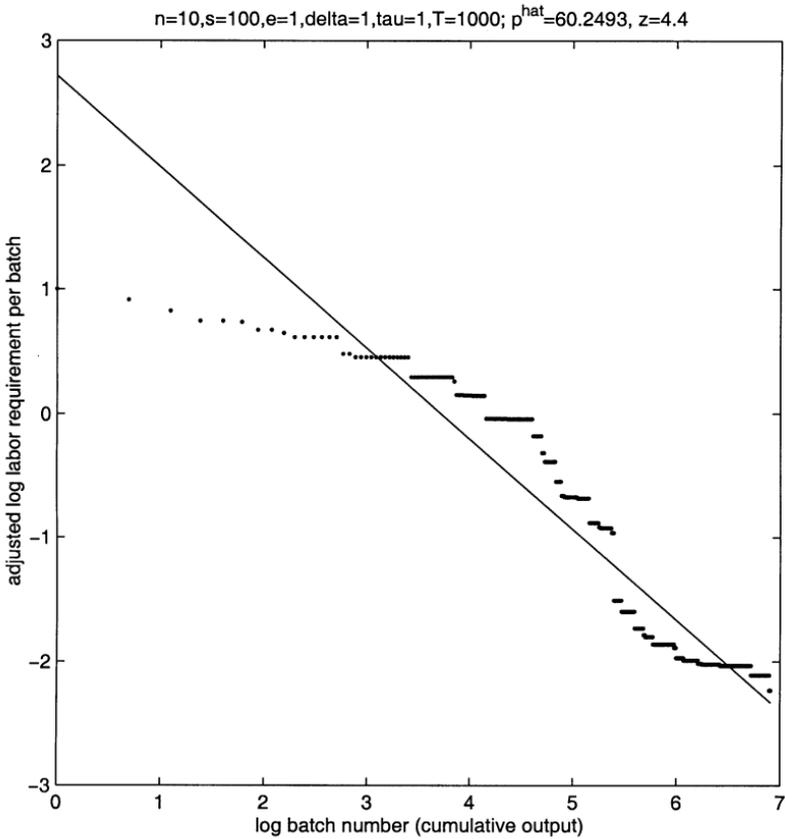


Fig. 8. Small n , small e , large s .

adjusted log labor requirement of the firm average over 20 plants. The most important difference between the outputs in Fig. 9 and Fig. 5 is the degree of plateauing. The curve in Fig. 9 is far smoother than the curve in Fig. 5. Plateauing is evident in Fig. 5, while it is barely discernible in Fig. 9. This is confirmed by the z statistics: in the single-run case only 6.2% of the trials result in improvement, while in the 20-run average, 65% of the trials result in improvement. The estimated progress ratio (87.5%) for the single-firm walk is very close to the estimated progress ratio (86.5%) for the average walk of the 20 firms. The small, but positive curvature effect seems to be the same for Figs. 5 and 9.

Fig. 6 is based on a correlated landscape ($e = 1$) and hence the single run is quite smooth, but some plateauing is discernible. The average walk shown in Fig. 10 is even smoother. For the single run depicted in Fig. 6, $\hat{p} = 94.6\%$ and

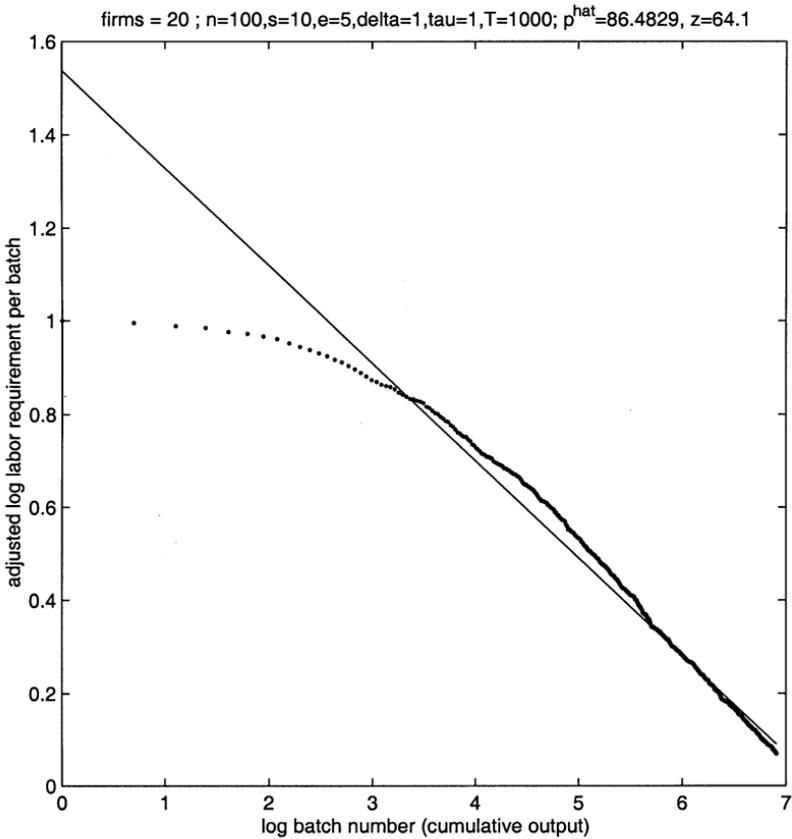


Fig. 9. Base parameter vector, industry average of 20 firms (compare with Fig. 5).

$z = 42.3\%$. For the averaged run depicted in Fig. 10, $\hat{p} = 94.6\%$ and $z = 99.9\%$. The strong positive curvature effects in the two figures are nearly identical.

The landscape behind Fig. 7 is very rugged ($e = 100$). Plateauing is dominant. Only 1% of the trials result in improvements. Fig. 7 is the 20-firm average run using Fig. 7 parameters. Plateauing is reduced; 7.8% of the trials result in improvement. Fig. 12 is the 50-firm average run based on the same rugged landscape data. Plateauing is further reduced; 15.7% of the trials result in improvements. The estimated progress ratio for each of the 3 cases (Figs. 7, 11 and 12), is about 98%. It is difficult to judge the SFS effect when there is so much plateauing, but it is positive and one could argue that the effect is constant across Figs. 7, 11, and 12.

Fig. 13 is the 20-firm average related to the single-firm walk in Fig. 8. The averaging reduces plateauing (increases z), has no effect on the progress ratio or

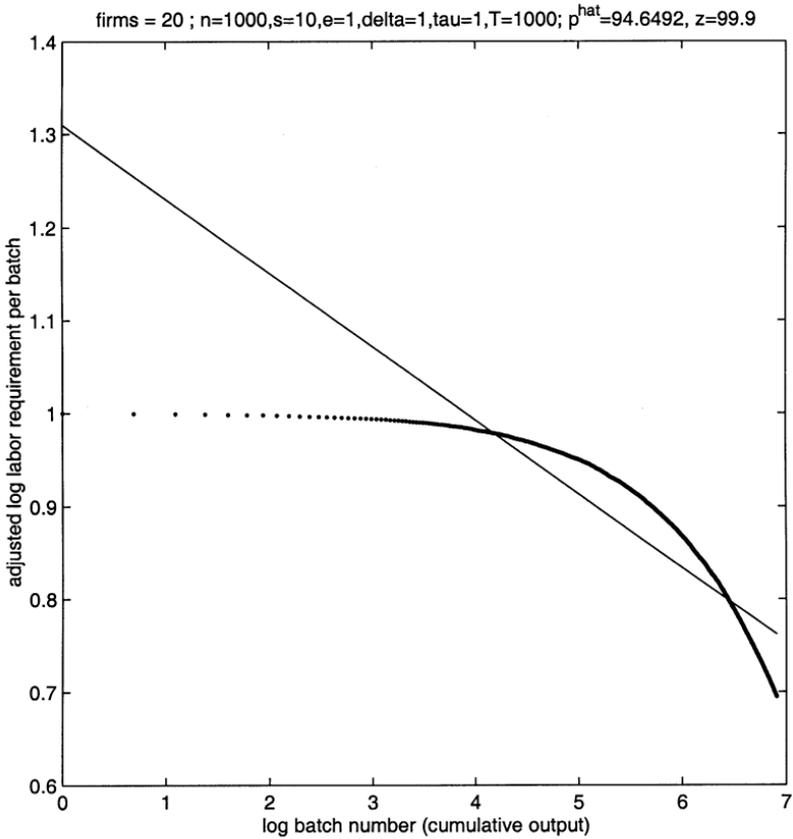


Fig. 10. Smooth landscape, industry average of 20 firms (compare with Fig. 6).

the terminal labor requirement, and seems to reduce the SFS effect but only slightly.

From these experiments, we make the following tentative conclusions:³⁰

- Averaging profoundly reduces plateauing (and increases z).
- Averaging does not substantially affect the estimated progress ratio.
- Averaging does not seem to have a strong effect on curvature or SFS.

These are consistent with actual observations of the firm and industry experience curves.³¹

³⁰ The first and possibly the second conclusions would seem to be susceptible to analytic proof.

³¹ See the survey by Dutton and Thomas (1984).

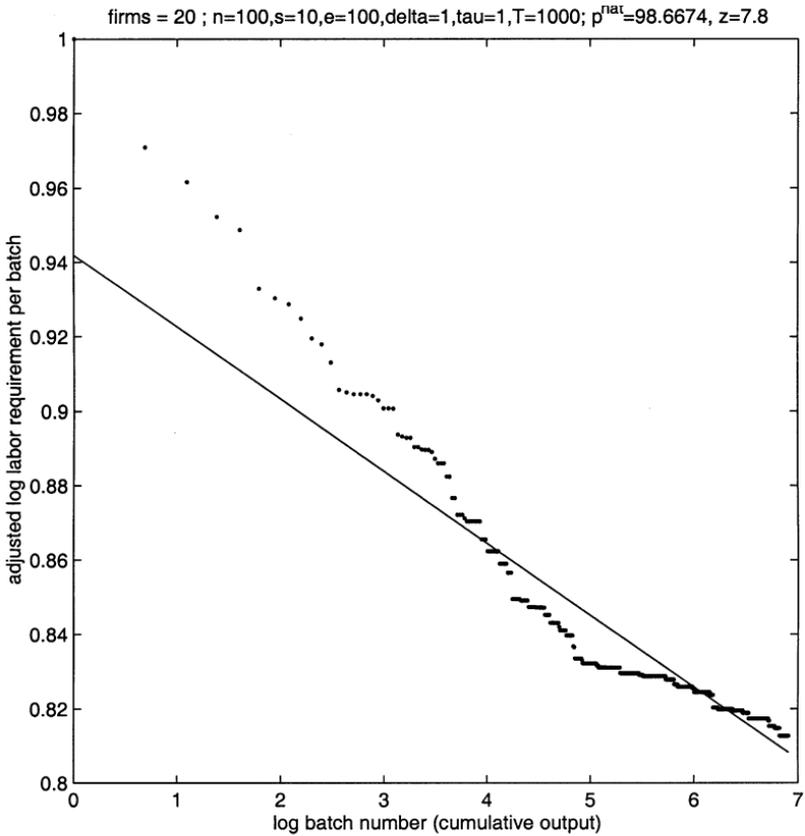


Fig. 11. Rugged landscape, industry average of 20 firms (compare with Fig. 7).

5.5. Multiple realizations from the same vector of parameters

Many of the qualitative features of experience curves – ranges of values of \hat{p} , presence of plateaus, different learning rates for the same or similar goods – can be discerned by examining single realizations of learning curves. However, to study the full effects of changes in the values of the underlying parameters on the predictions of the model, we need to compute more than one realization per set of parameter values.³² Consequently, for each chosen parameter vector in our experiment, we computed 20 independent realizations.

³² In particular, we are interested in sample standard deviations as well as sample means for our predictions. This is mainly to match observations. Sample standard deviations also play a central role in industrial organization studies.

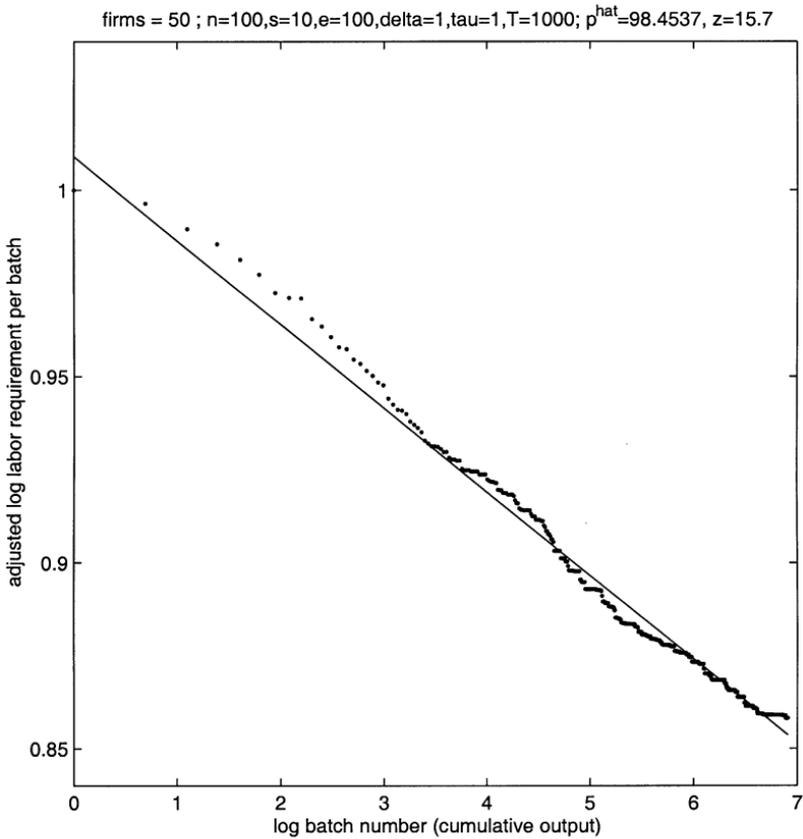


Fig. 12. Rugged landscape, industry average of 50 firms (compare with Figs. 7 and 11).

In our simulations, computing 20 different realizations means running the simulation program using the same parameter set, but with 20 different random seeds. A new random seed yields a new realization of the externality connection among the operations, a new realization of the landscape $\ell(\omega)$, a new starting point on the landscape and hence a new experience curve. Hence we have chosen in this class of models the ‘maximum degree of randomness’ between different realizations of the experience curve. (Even if the sets of connections E_i ($i = 1, \dots, n$), the realization of the landscape, $\ell(\omega)$, and the starting recipe, ω_0 , were all to be held constant, different realizations of the experience curve would still be possible (indeed almost certain) due to different sequences of recipe sampling.) The sample standard deviations that we compute are therefore likely to be biased upward.

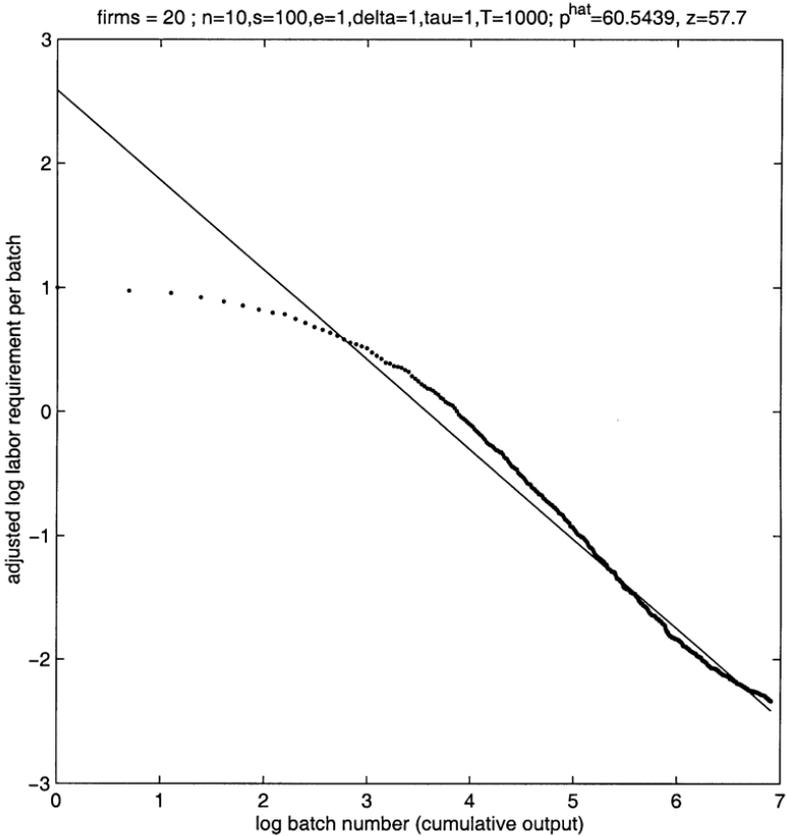


Fig. 13. Small n , small e , large s , industry average of 20 firms (compare with Fig. 8).

The set of potentially interesting parameters is large. We restricted our computations to the following grid-like parameter space:

- $n = 1, 10, 20, 50, 100, 500, 1000$;
- $s = 2, 10, 25, 50, 75, 100$;
- $e = 1, 2, 3, 5, 6, 7, 8, 9, 10, 25, 50, 75, 100$ (but with the constraint that $e \leq n$);
- $\delta = 1, 2, 4, 10, 25, 50, 75, 100$ (but with the constraint that $\delta \leq n$);
- $\tau = 1, 10, 50, 100, 250$ (but with the constraint that $\tau \leq T$);
- $T = 100, 500, 1000, 5000$.

5.6. Parameter sets and scoring procedures

We worked with two subsets of parameters. The first subset, *the focused set* of parameter values, reflects our priors informed by our review of the empirical literature, introspection about production processes, and comparisons with the modelling in evolutionary biology. To achieve the rapid productivity increases that have been observed, we focused on rather small values of e and δ (in particular: $e = 1, 5$ and $\delta = 1$) relative to n and relatively low values of s (in particular: $s = 2, 10$).³³ The length of the run was frequently set at $T = 1000$. This was chosen to reduce or eliminate the effects of the terminal plateau. See the center panel in Fig. 20, which confirms our strategy. For $s = 10$, $n = 100$, $e = 5$, the mean progress ratio is smallest for $T = 1000$. For $T > 1000$ the effect of the terminal plateau is to increase the progress ratio. For many runs, we adopted $n = 100$ for the number of operations. For many of our runs we adopted $\tau = 1$. Our *base cases for the focused runs* are then:

- $(n = 100, s = 2, e = 1, \delta = 1, \tau = 1, T = 1000)$,
- $(n = 100, s = 10, e = 1, \delta = 1, \tau = 1, T = 1000)$,
- $(n = 100, s = 2, e = 5, \delta = 1, \tau = 1, T = 1000)$,
- $(n = 100, s = 10, e = 5, \delta = 1, \tau = 1, T = 1000)$.

The focused parameter set was constructed from the above four base-case vectors by varying the six parameters one at a time. Summary statistics for the focused parameter set are given in Table 3. There are 173 parameter vectors in the focused set. For each vector there are 20 runs, so the total number of runs is 3460.

If the parameter space were only of dimension 2 and there were only a single base case, our method of choosing parameters would be that described in Fig. 14. Say the base parameter vector is given as row 3, column 5 of the simple 10×10 matrix recipe set in Fig. 14. Then the set of focused parameters is the union of the set of recipes having a row-3 component with the set of recipes having a column-5 component. The focused parameter set is in the shaded ‘cross’. The advantage of the focused parameter method is that we begin with a set of reasonable base parameters and then we test the sensitivity of the predictions to each of these parameters varied one at a time from each of the base vectors. The parameters are often set at ‘extreme’ values to test parameter sensitivity. On the other hand, as can be seen from Fig. 14, this selection of parameter points is clearly ‘statistically inefficient’ and our results could be sensitive to our choice of base parameter vectors. As a counter to these potential

³³ Actually, 5 is not a small value for the parameter e when $n = 100$ or $n = 1000$. In fact, $(e - 1)$ gives the number of externalities *per operation*. So the number of externalities *per recipe* would be $n(e - 1)$.

Table 3

Summary statistics: the focused parameter set (173 parameter vectors; 20 runs per parameter vector)

| | Minimum | Maximum | Mean | Std. deviation |
|-------------------------------|---------|---------|----------|----------------|
| Parameters | | | | |
| n (# ops.) | 1.0000 | 100.00 | 179.855 | 308.577 |
| s (inst./op.) | 2.0000 | 100.00 | 15.8150 | 24.3057 |
| e (ext. par.) | 1.0000 | 100.00 | 9.653179 | 21.5503 |
| δ (max. trial dist.) | 1.0000 | 100.00 | 11.9653 | 27.0370 |
| T (length of run) | 10.0000 | 1000.00 | 704.740 | 371.619 |
| Results | | | | |
| \bar{p} (mean prog.) | 60.8610 | 100.00 | 89.8573 | 10.7914 |
| s_p (st. dev. prog.) | 0.0000 | 23.0056 | 2.407138 | 3.221978 |
| \bar{z} (mean imp. percent) | 0.0000 | 98.4000 | 24.1670 | 27.7214 |
| \bar{c}_2 (mean curv.) | -0.1315 | 0.1634 | 0.0040 | 0.042 |
| s_{c_2} (st. dev. curv.) | 0.0000 | 0.4245 | 0.025 | 0.047 |

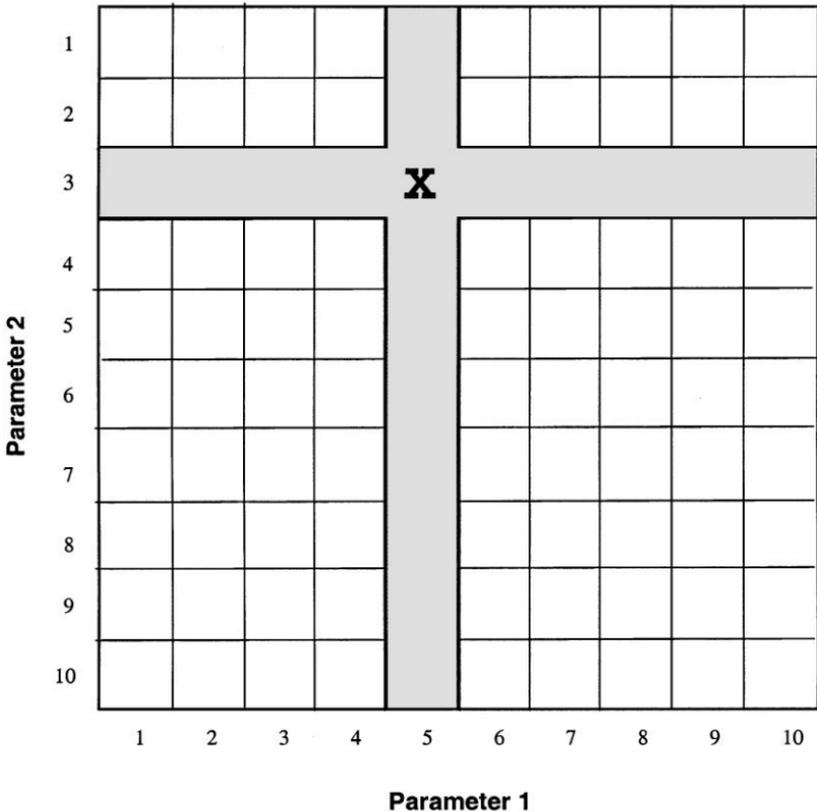


Fig. 14. Construction of the focused set of parameters in a simplified set of recipes.

Table 4
 Summary statistics: the random parameter set (250 parameter vectors; 20 runs per parameter vector)

| | Minimum | Maximum | Mean | Std. Deviation |
|--|---------|---------|----------|----------------|
| Parameters | | | | |
| n (# ops.) | 2.0000 | 999.00 | 499.3160 | 288.9405 |
| s (inst./op.) | 2.0000 | 99.00 | 50.8000 | 28.4154 |
| e (ext. par.) | 1.0000 | 10.00 | 5.4000 | 2.8725 |
| δ (max. trial dist.) | 1.0000 | 10.00 | 5.4880 | 2.8653 |
| T (length of run) | 1000.00 | 1000.00 | 1000.00 | 0.0000 |
| Results | | | | |
| \bar{p} (mean prog.) | 74.36 | 95.72 | 91.6939 | 3.4291 |
| s_p (st. dev. prog.) | 0.30 | 9.81 | 8.9121 | 5.5263 |
| \bar{z} (mean percent imp.) | 0.66 | 36.24 | 8.9121 | 5.5263 |
| s_z (st. dev. percent imp.) | 0.13 | 1.79 | 0.5825 | 0.2580 |
| \bar{c}_2 (mean quad. coef.) | -0.07 | 0.09 | -0.017 | 0.0128 |
| s_{c_2} (std. dev. quad. coef.) | 0.00 | 0.07 | 0.00613 | 0.00750 |
| \bar{l}_0 (mean init. labor req.) | 0.35 | 0.52 | 0.4965 | 0.0126 |
| \bar{s}_0 (std. dev. init. labor req.) | 0.01 | 0.16 | 0.0172 | 0.0158 |
| \bar{l}_T (mean final labor req.) | 0.05 | 0.76 | 0.6052 | 0.1190 |
| s_{l_T} (std. dev. final labor req.) | -0.07 | 0.09 | 0.017 | 0.0128 |

biases, we also simulated experience curves based on a *random set of parameter values*. The random parameter vectors were chosen as follows:

- n drawn uniformly from $\{1, \dots, 1000\}$,
- s drawn uniformly from $\{1, \dots, 100\}$,
- e drawn uniformly from $\{1, \dots, \min(10, n/2)\}$,
- δ drawn uniformly from $\{1, \dots, \min(10, n/2)\}$,
- τ drawn uniformly from $\{1, \dots, 10\}$,
- $T = 1000$.

The number of parameter vectors in the set of random parameters is 250. There are 20 runs per vector. Hence there are 5000 runs in all for the random parameter set. Summary statistics for the random parameter set are given in Table 4.

The parameters selected for the focused set suffer from ‘Fig. 14 bias’; the parameters selected for the random set do not. These are not the only differences between the two parameter sets. See Tables 3 and 4. For the parameters n and s , the ranges and the means are greater in the random set than in the focused set, but this is reversed for e and δ . In the focused set, T was varied between 10 and 1000, but in the ‘random’ set T was fixed at 1000. The means of the \hat{p} ’s are similar, but the range and the standard deviations of the \hat{p} ’s are much larger for the focused set. The mean of the z ’s, their range, and their standard deviations are larger for the focused set. Curvature predictions and terminal labor requirements were not assembled for the focused set.

We compiled summary statistics similar to those shown in Tables 3 and 4 for the pooled parameter set constructed by combining the focused and the random sets, and did some (but not complete) OLS scoring for the pooled parameter set, but the results are not presented in this paper.

We evaluated the effects of varying the parameters of the model using two *scoring* methods. For the focused parameter set, we used our judgement from studying all the relevant simulations. This is called here the *eyeball method* of scoring³⁴ parameter effects. We believe that the eyeball method is very illuminating, but it does require judgement from the authors. As a guard against human bias, we also used simple OLS *regression scoring* for the focused parameters (173 experiments) and the random parameters (250 experiments). The basic disadvantage³⁵ to OLS scoring – at least as we do it – is that the results are global: extreme parameter values are probably overweighted. Furthermore, subtle nonmonotonic interrelationships are obscured by the simple functional forms we used for OLS scoring.

5.7. Comparative dynamics: Eyeball scoring

The effect of varying a particular parameter on one of the predictions (or results) of the model typically depends on the interplay of two effects: (1) the effect of the parameter change on the size of the recipe space and (2) the effect of the change on the trial (or, recipe sampling) mechanics. Typically, these effects are too complicated to permit an analytic solution, especially since our focus is on the short term and the medium term. Computation is called for.

5.7.1. The estimated progress ratio

The effect of n on \bar{p} and s_p : The first effect of increasing n is to increase the number of recipes, s^n . This effect (especially for large T) should tend to increase *long-term* productivity improvement. On the other hand, increasing n decreases (especially when e is small) the expected cost reduction of one-step or few-step changes in the recipe on unit labor costs, because – given our assumption of additive unit costs – with more operations each operation contributes less to the overall cost. This suggests that increasing n might decrease the rate of short-term (and medium-term) productivity improvement.

³⁴ Eye-conometrics.

³⁵ For an econometrician, the fundamental objection to OLS scoring is, of course, the absence of a statistical model for mapping parameters into predictions.

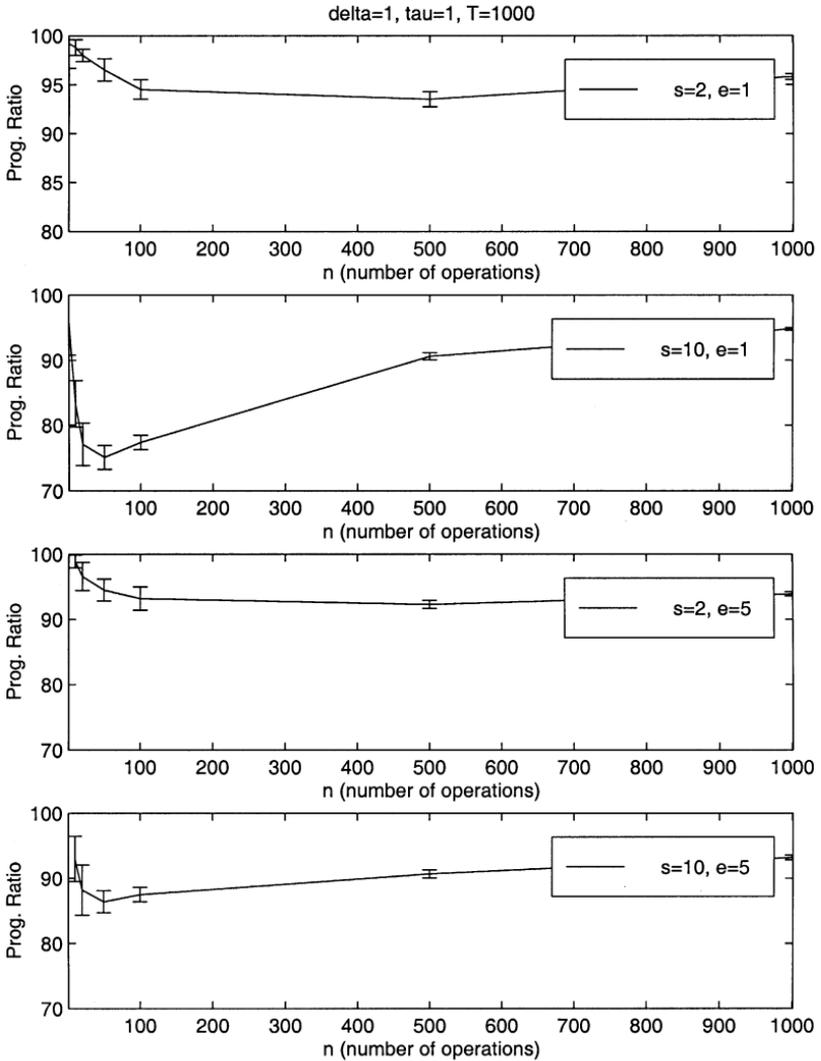


Fig. 15. Comparative dynamics, effects of n on \bar{p} and s_p .

In Fig. 15, the sample means, \bar{p} (over 20 runs), and the sample standard deviations, s_p , are plotted. We observe that for small n the effect of increasing n is to decrease \bar{p} (i.e. to increase the mean rate of productivity improvement), but for larger n , the effect on \bar{p} of increasing n is positive. As n becomes even larger, the effect on \bar{p} of increasing n attenuates. The standard deviation, s_p , is decreasing in n .

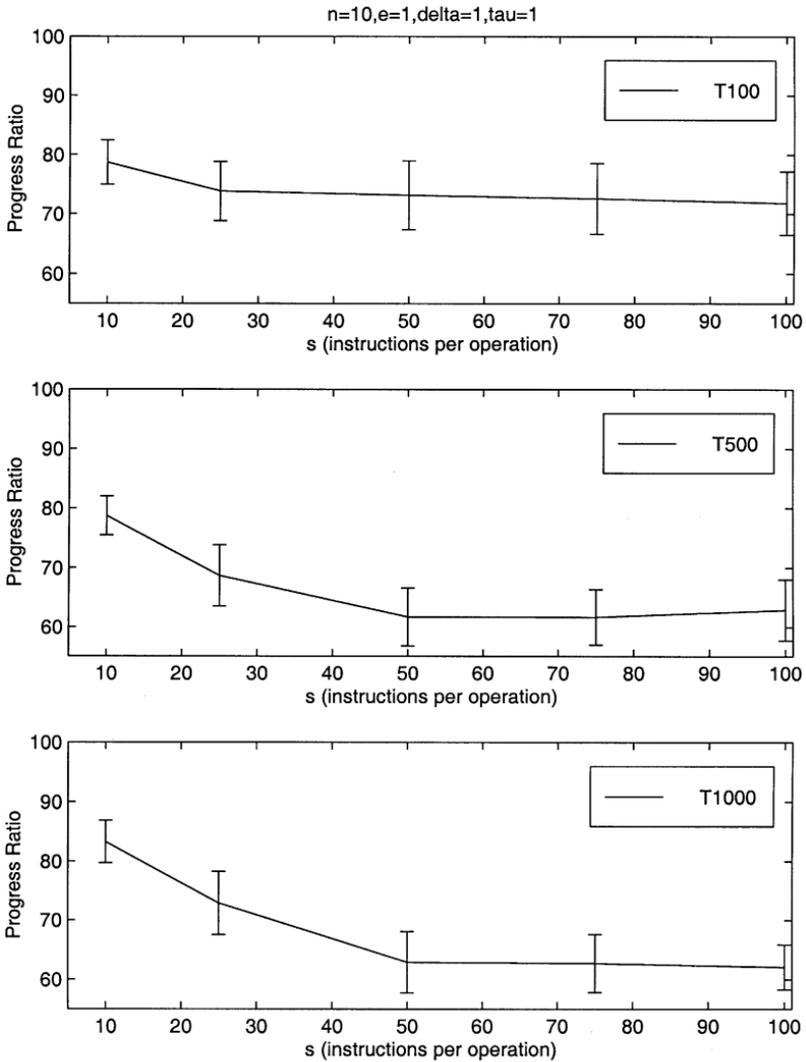


Fig. 16. Comparative dynamics, effects of s on \bar{p} and s_p .

The effects of s on \bar{p} and s_p : The sole effect of increasing the parameter s on the rate of productivity improvement is through increasing the size of the recipe space and hence through increasing long-run productivity improvement. From Fig. 16, we see that this is confirmed. Increasing s substantially decreases \bar{p} while slightly increasing s_p , but each effect eventually attenuates as s becomes

large. In particular, for s larger than 50 the effect on \bar{p} of increasing s is negligible.³⁶

The effects of e on \bar{p} and s_p : The most obvious effect of increasing e is increasing the ruggedness of the landscape, thereby reducing the effectiveness of the myopic recipe sampling procedure. As e increases the number of local optima in the landscape increases, thus increasing the probability of being ‘trapped’. This reasoning suggests that \bar{p} would tend to be increasing in e . On the other hand, increasing the parameter e increases the number of cost-relevant *subrecipes* (equal to ns^e) and thus reduces the expected value of the global minimum labor requirement. Furthermore, increasing e has the effect of speeding the rate of experimentation, since each trial modifies the contribution to the labor requirement of not one, but e different operations within the production recipe. For these last two (related) reasons, we might expect \bar{p} to tend to be decreasing in e .

Results for e are given in Figs. 17 and 18. If the recipe space is relatively small ($s < 6$, $n = 100$), then increasing e seems to decrease \bar{p} for small e , although the standard errors suggest that we should be cautious in making this conclusion. The smallest \bar{p} (and the lowest final labor requirements) seems to occur at values of $e \simeq 5$. If the recipe space is larger ($s > 6$, $n = 100$), then \bar{p} and ℓ_T are clearly monotonically increasing in e . For large s , the transitory effects of e depend on how much progress has already been made. If $\ell(\omega_t)$ is above the expected value of $\phi(\omega)$ over all of Ω , then increasing e (for small values of e) increases the expected rate of short-run productivity improvement. On the other hand, if $\ell(\omega_t)$ is below the expected value of $\phi(\omega)$, then increasing e (for small values of e), decreases the expected rate of productivity improvement.³⁷ This is because the ruggedness is helpful in ‘bad’ (high- ℓ) neighborhoods, but hurtful in good (low- ℓ) neighborhoods. This phenomenon is seen in the simulations.³⁸

The effects of δ on \bar{p} and s_p : Taking bigger steps on a given landscape is somewhat like walking with smaller steps on a more rugged landscape. Hence, increasing δ should be analogous to increasing e . Like increasing e , increasing δ increases \bar{p} except for some cases with δ small; see Fig. 19. There are suggestions in the data that for small δ and appropriately chosen values of the other parameters, \bar{p} is decreasing in δ . Indeed, the parameters e and δ are close cousins. Fig. 19 does not suggest any clear effect of δ on s_p .

³⁶ This suggests that merely adding an infinity of possible instructions for each operation will not substantially increase the rate of productivity increase in the model. (This is reinforced by analytic results in some unpublished work by Gaetano Antinolfi and Todd Keister.) Contrast this with the approaches of Romer (1996) and Weitzman (1996).

³⁷ See Auerswald (1999), Chapter 3.

³⁸ This argument also suggests that increasing e tends to increase the curvature misspecification. This effect is also present in the simulations.

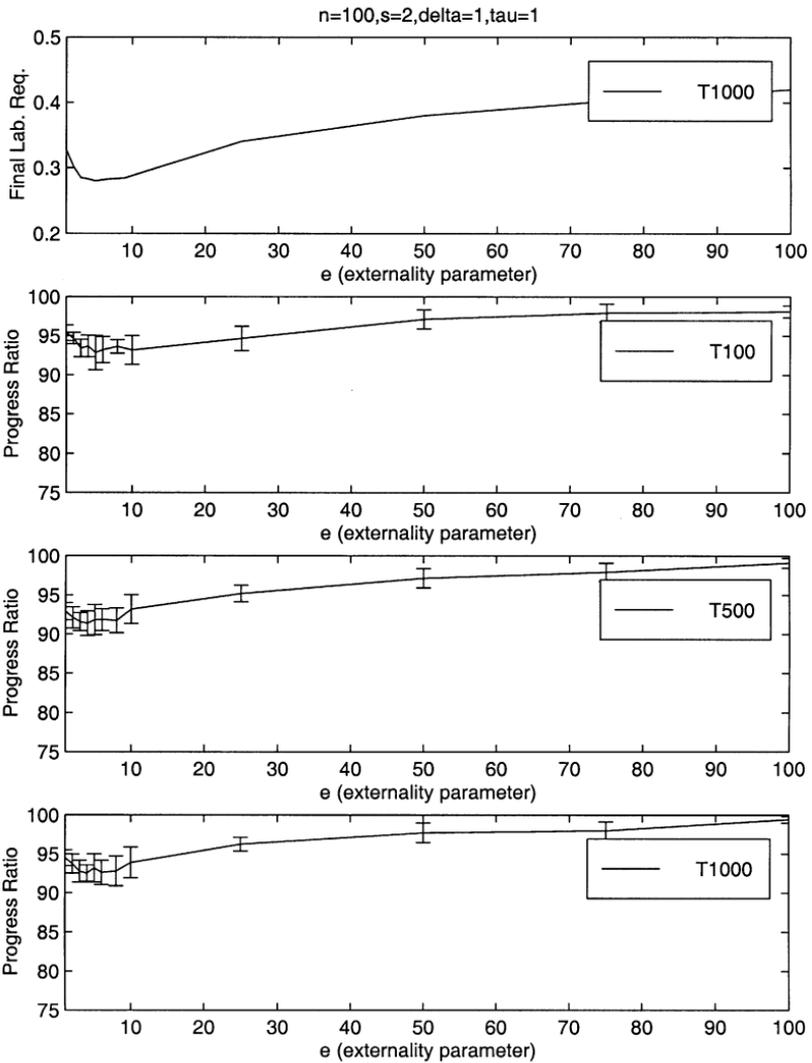


Fig. 17. Comparative dynamics, effects of e on \bar{p} and s_p (case with $s = 2$).

Effect of T on \bar{p} and s_p : The length of the production run would not affect \bar{p} if the model were perfectly specified, in particular, if a power law fitted the data well. Varying T provides a method for analyzing the curvature misspecification of the experience curve. See Fig. 20. For the case with a relatively small recipe space ($s = 10$, $n = 100$) and a relatively rugged landscape ($e = 5$), the SFS effect is pronounced. The progress ratio falls from $T = 1$ to about $T = 1000$ and then

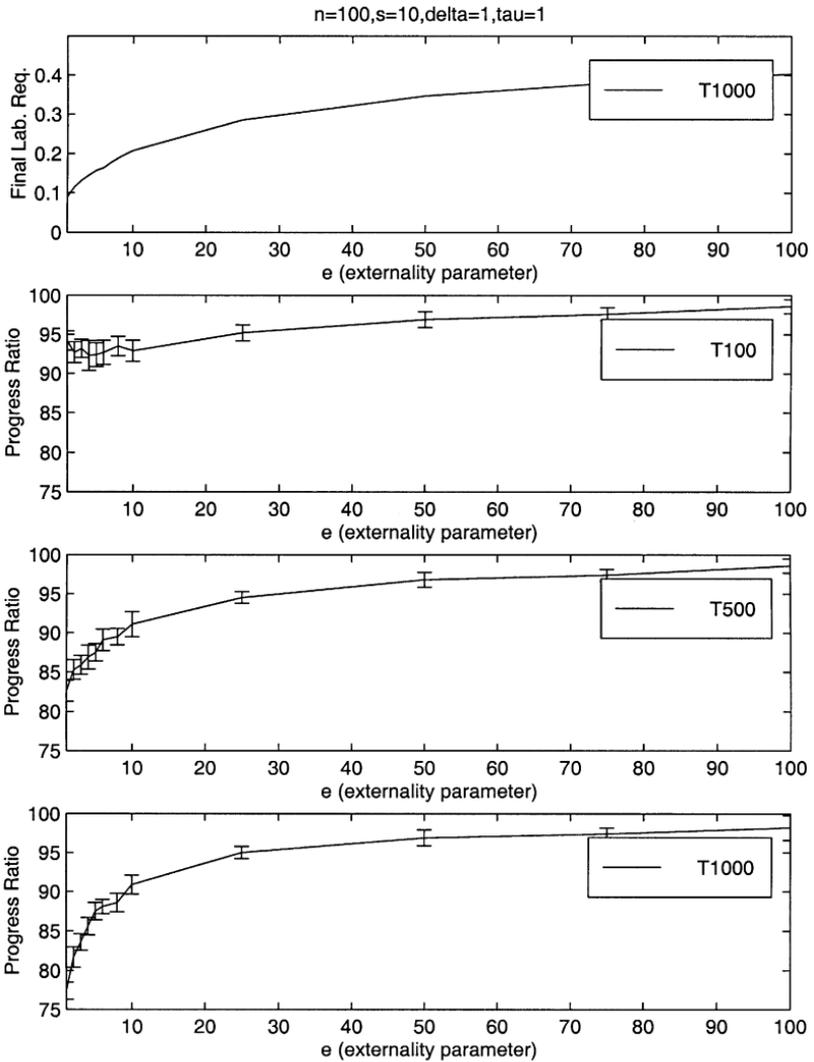


Fig. 18. Comparative dynamics, effects of e on \bar{p} and s_p (case with $s = 10$).

gradually rises out to $T = 5000$. This pattern is also suggested for the case: $s = 100, n = 10, e = 5$, but the standard errors are too large for confidence. For the case: $s = 10, n = 1000, e = 1$, the recipe space is very large and the landscape is smooth. The estimated mean progress ratio is monotonically decreasing (with small standard errors) over $T = 1$ to $T = 5000$ (Fig. 21). The recipe space

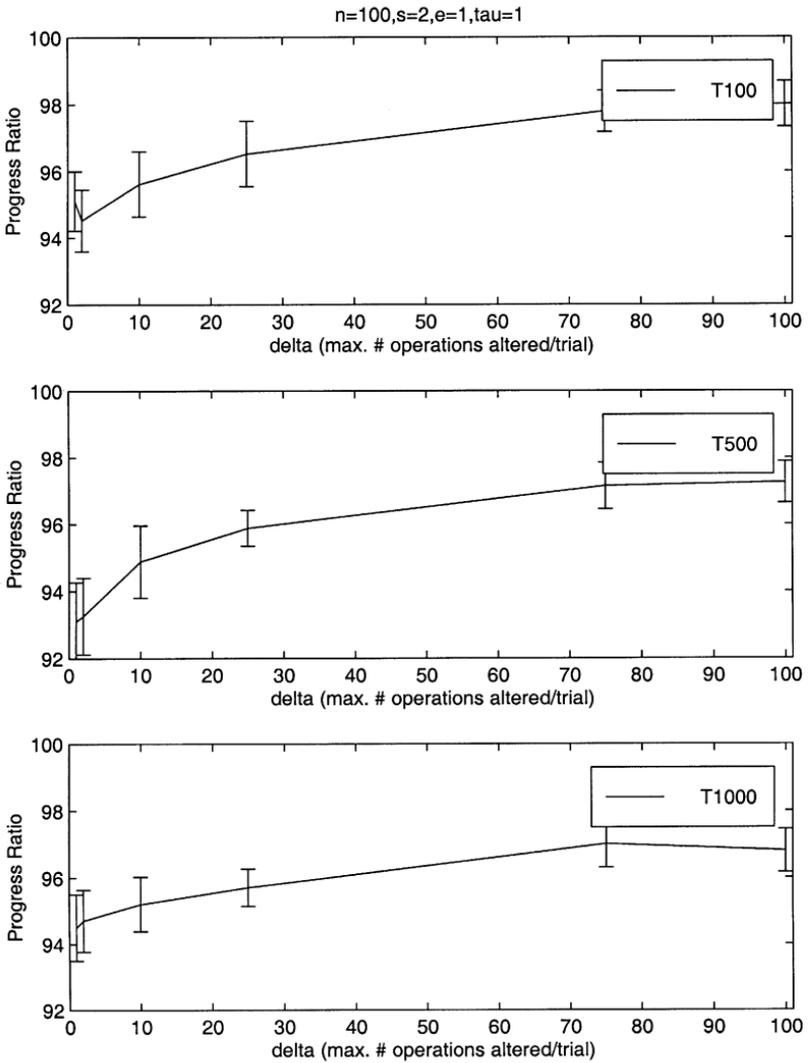


Fig. 19. Comparative dynamics, effects of δ on \bar{p} and s_p .

is so large in this case that the effects of the second Slow response do not kick in sufficiently to increase \bar{p} even at $T = 5000$.

5.7.2. Plateauing

The statistic z (percent of trials that result in improved productivity) is an inverse measure of plateauing. Increasing the number of recipes by increasing n ,

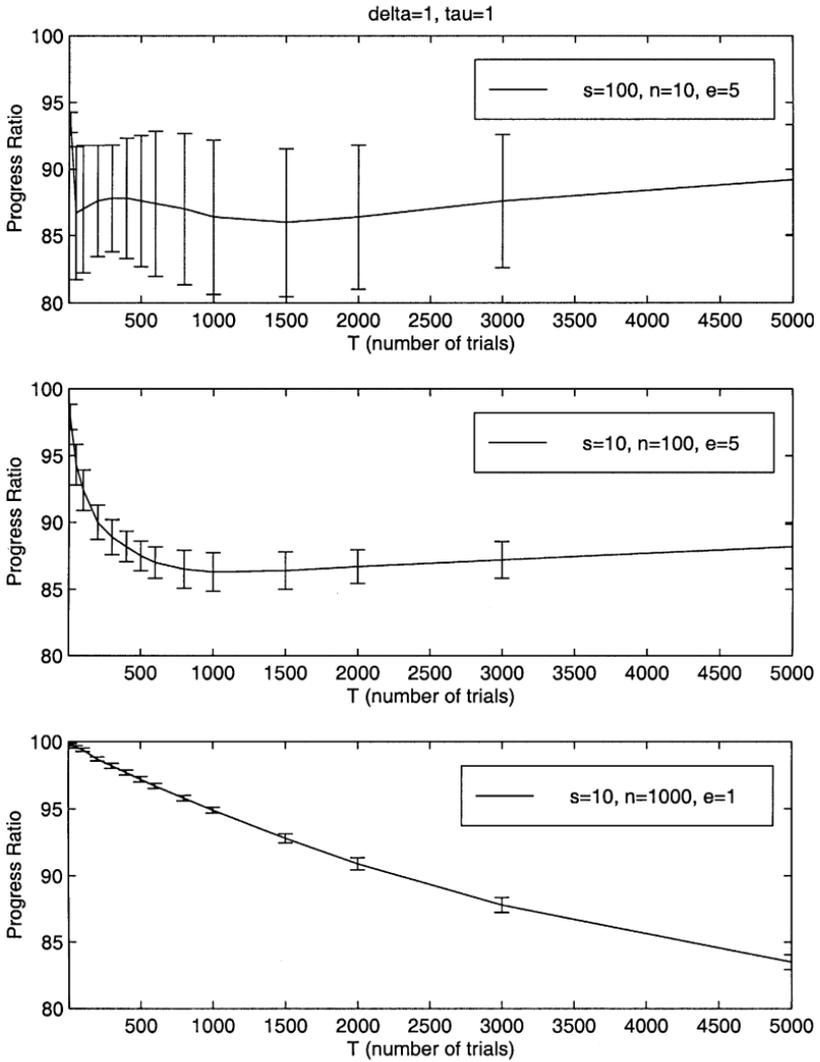


Fig. 20. Comparative dynamics, effects of T on \bar{p} and s_p .

decreases plateauing with no discernible effect on the standard deviation s_z (see Fig. 22). Increasing the number of recipes by increasing s decreases plateauing but increases (except for large values of s) the standard deviation s_z . Increasing e , in general, increases plateauing (see Fig. 23). Increasing δ , in general, increases plateauing, but for small e , s , and δ , it appears that increasing δ reduces plateauing (see Fig. 24).

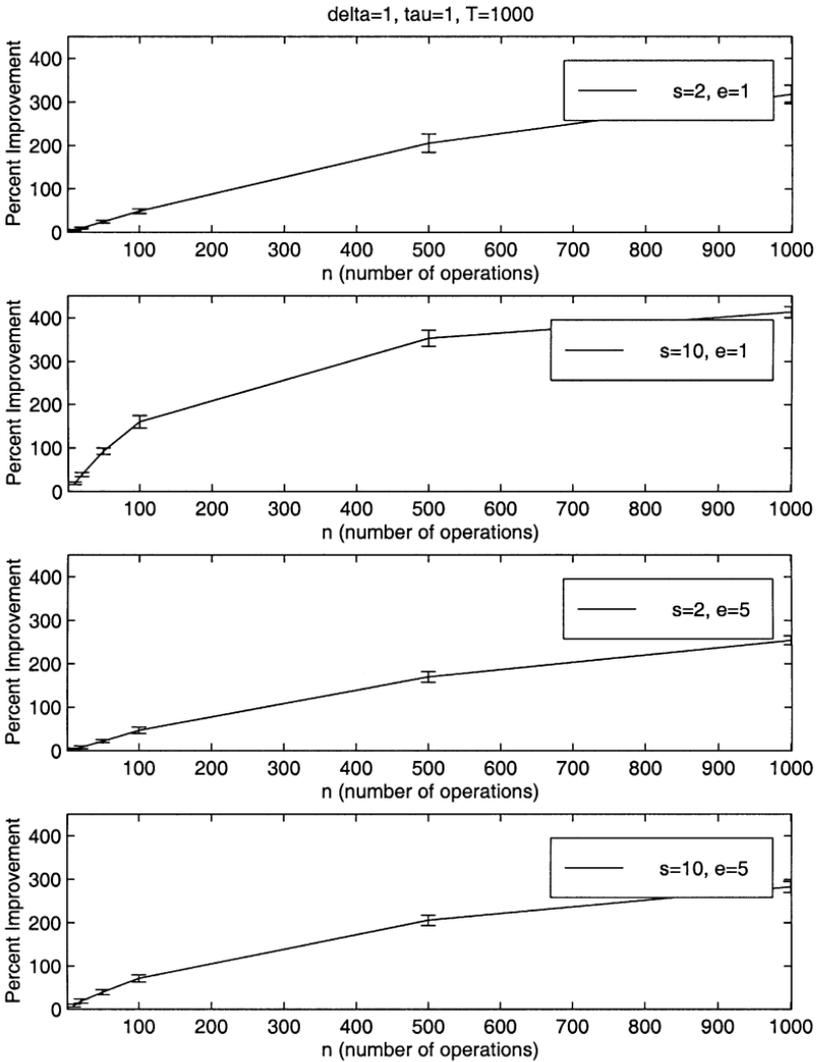


Fig. 21. Plateauing, effects of n on \bar{z} and s_z .

5.7.3. The curvature misspecification and the SFS effect

The positive curvature effect is pronounced in Figs. 6 and 11 (smooth landscape cases with $n = 1000$, $s = 10$, $e = 1$, $\delta = 1$, $\tau = 1$, and $T = 1000$). Linear OLS in log/log space at first overstates the actual rate of productivity improvement and then understates it. Ultimately (because of the terminal plateau), linear OLS in log/log space can be expected to overstate the rate of

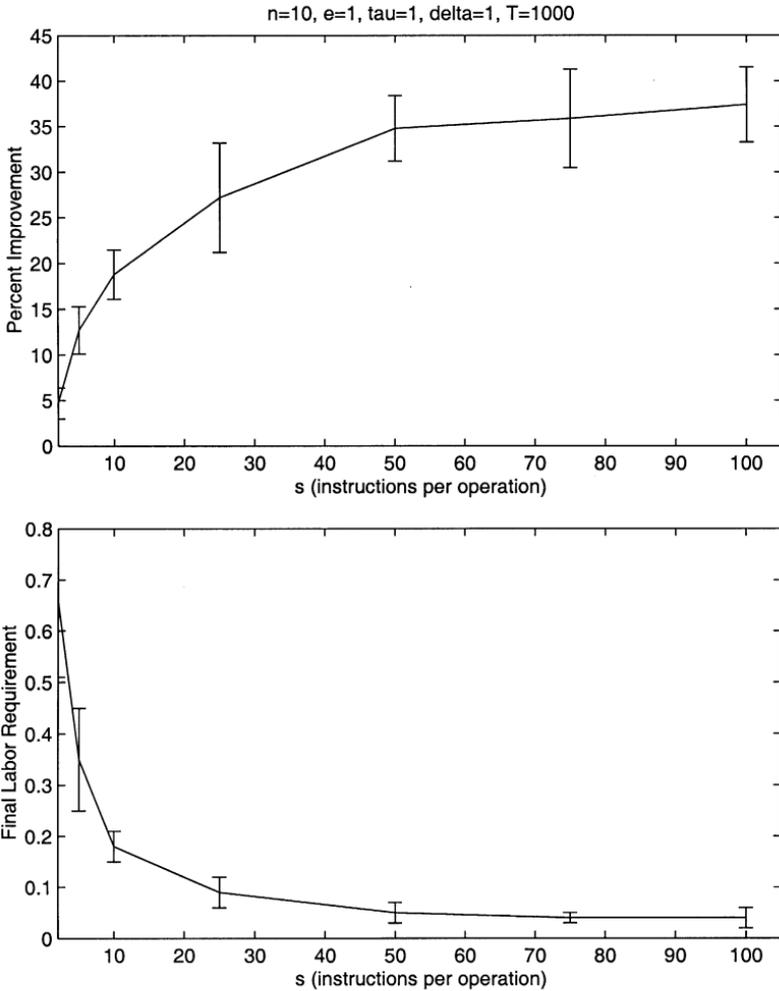


Fig. 22. Plateauing, effects of s on \bar{z} , s_z , \bar{L}_T , and s_{L_T} .

productivity improvement. This is not surprising for smooth, many-recipe landscapes with large n and small δ . Because n is large, for each improvement the expected reduction in the labor requirement is small. Because the landscape is smooth, the probability of finding an improvement on any given trial is relatively high. The large recipe set implies that the stock of potential improvements is being exhausted at a very slow rate. Hence the resulting productivity plot is likely to be nearly linear in *natural units*. Therefore it will be strongly concave to the origin in log/log space. This is in agreement with the results of our model and

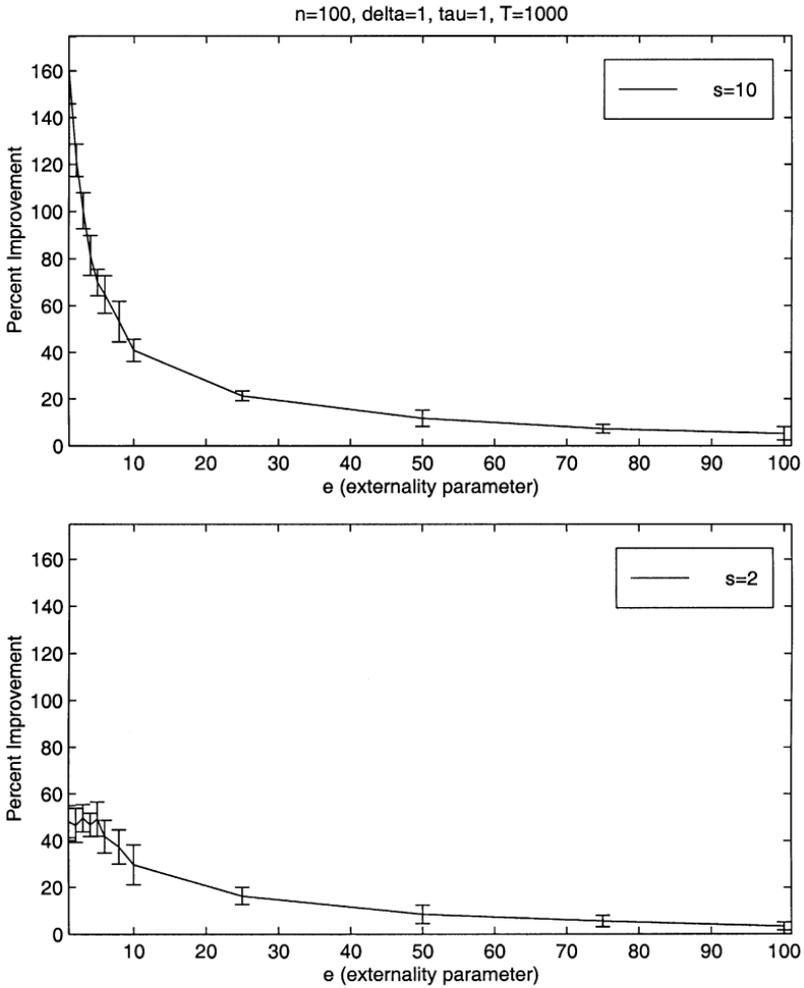


Fig. 23. Plateauing, effects of e on \bar{z} and s_z .

with observed experience curves. The data behind experience curves frequently show curvature bias, usually positive (indicating a concave function), but sometimes negative (indicating a convex function). In the subsection above on the effects of T on \bar{p} and s_p , we also provide separate simulation evidence on curvature and SFS.

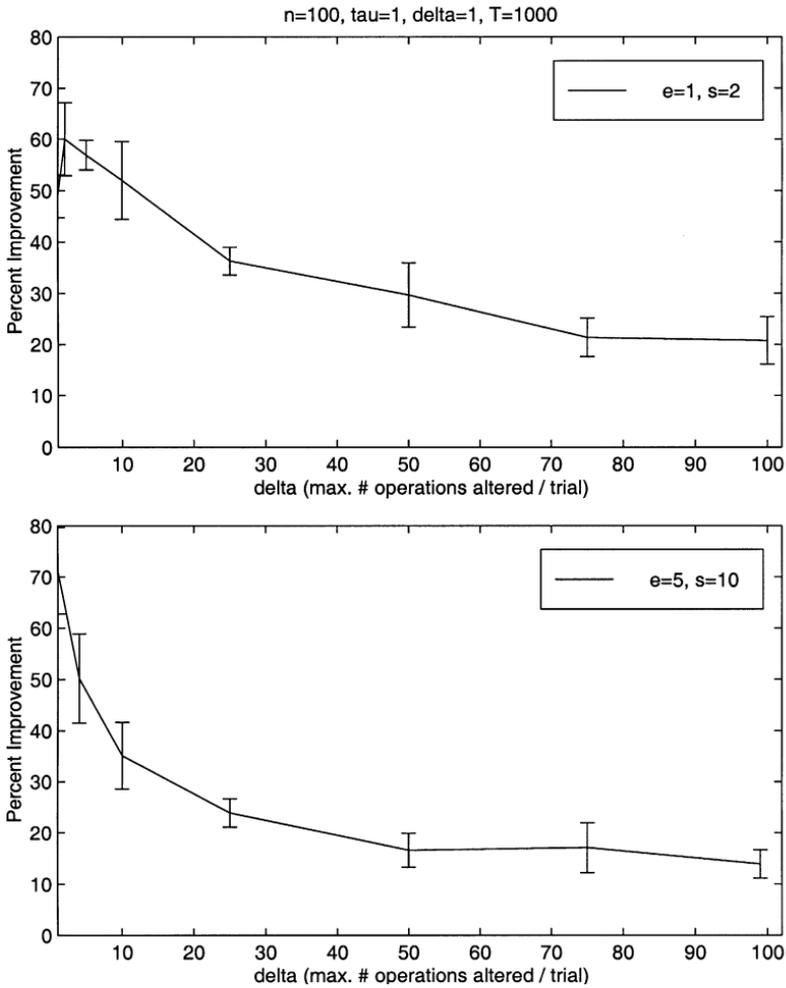


Fig. 24. Plateauing, effects of δ on \bar{z} and s_z .

5.8. Comparative dynamics: OLS scoring

For the two parameter sets (focused and random),³⁹ we regressed each of the predictions of the model on the parameters of the model. We employed various

³⁹ Clearly more efficient grids and pooling of data are possible. See Judd (1998), especially Chapter 9 on acceleration techniques for Monte Carlo experiments.

Table 5
 Prediction of \bar{p} by OLS scoring from the focused parameter set

| <i>Summary</i> | | | | | |
|-----------------------------|-----------------------|--------------------------------|----------------------------|----------|-------|
| <i>R</i> | <i>R</i> ² | Adjusted <i>R</i> ² | Std. error of the estimate | | |
| 0.836 | 0.698 | 0.689 | 6.015016 | | |
| <i>Analysis of Variance</i> | | | | | |
| | Sum of squares | df | Mean square | <i>F</i> | Sig. |
| Regression | 13988.2 | 5 | 2797.635 | 22.325 | 0.000 |
| Residual | 6042.130 | 167 | 36.180 | | |
| Total | 20030.3 | 172 | | | |
| <i>Coefficients</i> | | | | | |
| | Coefficient | Std. error | Std. coefficient | <i>t</i> | Sig. |
| Constant | 101.537 | 1.798 | | 56.476 | 0.000 |
| log <i>n</i> | − 1.22 | 0.276 | − 0.021 | − 0.443 | 0.000 |
| log <i>s</i> | − 7.115 | 0.469 | − 0.756 | − 15.157 | 0.000 |
| log <i>e</i> | 3.132 | 0.361 | 0.397 | 8.672 | 0.000 |
| log δ | 0.0343 | 0.353 | 0.049 | 0.970 | 0.333 |
| log τ | − 0.064 | 0.250 | − 0.011 | − 0.256 | 0.798 |

functional forms. The results are not very sensitive to the functional form. We report here the regression results for cases in which the prediction in natural units is regressed on log values of the parameters.⁴⁰

Predicting \bar{p} : In Tables 5 and 6, we summarize the results of OLS scoring for prediction of \bar{p} . The R^2 's are not very high. This is probably because the functional form we are using is highly misspecified. We saw by eyeball scoring that the interaction effects of the parameters can be quite subtle and that the effects of varying even a single parameter are not monotone. Nonetheless, the *t* tests yield high levels of significance for most of the parameters. The R^2 's and the *t* tests are more favorable for the random set. This is probably because the random set does not suffer from 'Fig. 14 bias', i.e. (1) the data are more dispersed for the random set and (2) the focused set conditions more on the interesting small values for which the results tend to be non-monotone in the parameters.

⁴⁰ Our (unreported) experiments also include: natural predictions regressed on natural parameters, and log predictions regressed on log parameters. We also experimented with interaction terms for the parameters.

Table 6
 Prediction of \bar{p} by OLS scoring from the random parameter set

| <i>Summary</i> | | | | | |
|-----------------------------|-----------------------|--------------------------------|----------------------------|----------|-------|
| <i>R</i> | <i>R</i> ² | Adjusted <i>R</i> ² | Std. error of the estimate | | |
| 0.917 | 0.840 | 0.837 | 1.3847 | | |
| <i>Analysis of Variance</i> | | | | | |
| | Sum of squares | df | Mean square | <i>F</i> | Sig. |
| Regression | 2460.072 | 5 | 492.014 | 256.606 | 0.000 |
| Residual | 467.843 | 244 | 1.917 | | |
| Total | 2927.914 | 249 | | | |
| <i>Coefficients</i> | | | | | |
| | Coefficient | Std. error | Std. coefficient | <i>t</i> | Sig. |
| Constant | 74.119 | 0.699 | | 106.037 | 0.000 |
| log <i>n</i> | 2.118 | 0.090 | 0.620 | 23.586 | 0.000 |
| log <i>s</i> | − 0.128 | 0.103 | − 0.033 | − 1.246 | 0.214 |
| log <i>e</i> | 2.341 | 0.125 | 0.484 | 18.750 | 0.000 |
| log δ | 1.493 | 0.129 | 0.305 | 11.563 | 0.000 |
| log τ | − 0.127 | 0.123 | − 0.027 | − 1.037 | 0.301 |

Both OLS scorings predict that increasing either of the two cousin parameters – *e* and δ – will increase \bar{p} . From the focused parameter set, the prediction is that increasing *s* decreases \bar{p} . The prediction from the random parameter set is the same but at a lower level of significance. From the random set, there is a weak prediction that increasing τ increases \bar{p} ; from the focused set, the coefficient is not significant. This weak effect of τ on \bar{p} is probably because of misspecification of the experience curve: as τ is increased initial productivity improvements can be so rapid that the terminal plateau is reached quickly. The estimated progress ratio then gives a downward biased estimate of the ‘actual rate of productivity improvement.’ Another reason that the τ effects might appear to be weaker than expected is that our model of reporting and implementation of quality control trials might not be the best one. For the focused parameter set, increasing the parameter *n* decreases the prediction \bar{p} . For the random parameter set, increasing *n* strongly increases \bar{p} . This can be explained by the fact that the random parameter set contains bigger *n*’s than does the focused parameter set; see Tables 3 and 4. Eyeball scoring strongly suggests that \bar{p} is not monotone in *n*. For smaller *n*, \bar{p} is decreasing in *n*. For larger *n*, \bar{p} is increasing in *n*.

Table 7
 Prediction of s_p by OLS scoring from the focused parameter set

| <i>Summary</i> | | | | | |
|-----------------------------|----------------|----------------|----------------------------|--------|-------|
| R | R^2 | Adjusted R^2 | Std. error of the estimate | | |
| 0.740 | 0.547 | 0.536 | 2.193557 | | |
| <i>Analysis of variance</i> | | | | | |
| | Sum of squares | df | Mean square | F | Sig. |
| Regression | 977.192 | 4 | 244.298 | 50.772 | 0.000 |
| Residual | 808.364 | 168 | 4.812 | | |
| Total | 1785.557 | 172 | | | |
| <i>Coefficients</i> | | | | | |
| | Coefficient | Std. error | Std. coefficient | t | Sig. |
| Constant | 2.656 | 0.637 | | 4.168 | 0.000 |
| $\log n$ | -0.740 | 0.100 | -0.417 | -7.366 | 0.000 |
| $\log s$ | 1.403 | 0.171 | 0.499 | 8.201 | 0.000 |
| $\log e$ | -0.345 | 0.132 | -0.146 | -2.624 | 0.009 |
| $\log \delta$ | 0.219 | 0.128 | 0.104 | 1.709 | 0.089 |

Predicting s_p : In Tables 7 and 8, we report the prediction of the standard deviation s_p . Increasing n reduces the predicted s_p . Increasing s increases the s_p predicted from focused parameters. Increasing e decreases the predictions of s_p . The predicted effects of varying δ differ between the two parameter sets. Increasing τ decreases the prediction of s_p .

Predicting \bar{z} : See Table 9. Increasing n increases the predicted mean improvement percentage, \bar{z} , while increasing e or δ decreases \bar{z} .

Predicting \bar{c}_2 : If \bar{c}_2 is negative, then the estimated quadratic experience curve is a concave function in log/log space. See Table 10. Increasing n , s , or τ decreases predicted \bar{c}_2 and hence increases the curvature effect. Increasing e or δ increases the predicted \bar{c}_2 and hence decreases the curvature effect.

5.9. Matching observations

Our model is sufficiently rich to match the reported progress ratios from estimated experience curves. One can do more. If one has data or priors on the values of \bar{p} , \bar{s}_p , \bar{z} , s_z , \bar{c}_2 , s_{c_2} , or any of the other predictions for a particular plant, firm or industry producing a specific good, then one can search for parameters

Table 8

Prediction of s_p by OLS scoring from the random parameter set

| <i>Summary</i> | | | | | |
|-----------------------------|----------------|----------------|----------------------------|---------|-------|
| R | R^2 | Adjusted R^2 | Std. error of the estimate | | |
| 0.831 | 0.691 | 0.685 | 0.5226 | | |
| <i>Analysis of variance</i> | | | | | |
| | Sum of squares | df | Mean square | F | Sig. |
| Regression | 149.101 | 5 | 29.820 | 109.186 | 0.000 |
| Residual | 66.640 | 244 | 0.273 | | |
| Total | 215.741 | 249 | | | |
| <i>Coefficients</i> | | | | | |
| | Coefficient | Std. error | Std. coefficient | t | Sig. |
| Constant | 5.704 | 0.264 | | 21.620 | 0.000 |
| $\log n$ | -0.722 | 0.034 | -0.779 | -21.313 | 0.000 |
| $\log s$ | -0.023 | 0.039 | -0.022 | -0.601 | 0.549 |
| $\log e$ | -0.137 | 0.047 | -0.105 | -2.915 | 0.004 |
| $\log \delta$ | -0.121 | 0.049 | -0.091 | -2.485 | 0.014 |
| $\log \tau$ | -0.103 | 0.046 | -0.080 | -2.215 | 0.028 |

n, s, e, δ and τ that predict the data. One might also have priors on some of the parameters based on engineering considerations or (especially in the case of T) market considerations. From this, one could come up with a best explanation of the observed data. How well the model fits observations and priors would measure the usefulness of our theory of learning by doing.

The observed values of \bar{p} (from actual firms and industries) are likely to be biased downward, since estimates of the progress ratio also pick up the effects of increasing returns to scale in production and of the development (the D of R&D) activity devoted to improvements in production efficiencies. We have not done anything in our experiments to account for this bias.

It should be straightforward to test the predictions of model in the following way: (1) Take some learning curves for a particular industry. (2) Adjust the reported statistics (such as \bar{p} and s_p) for the numbers of observations in each run. (3) Then find in our set of predictions the parameter sets, for which the predictions are near the observed statistics. This program is included in our research agenda.

Table 9

Prediction of \bar{z} by OLS scoring from the random parameter set

| <i>Summary</i> | | | | | |
|-----------------------------|-----------------------|--------------------------------|----------------------------|----------|-------|
| <i>R</i> | <i>R</i> ² | Adjusted <i>R</i> ² | Std. error of the estimate | | |
| 0.772 | 0.596 | 0.595 | 3.5315 | | |
| <i>Analysis of variance</i> | | | | | |
| | Sum of squares | df | Mean square | <i>F</i> | Sig. |
| Regression | 91718.6 | 4 | 22929.7 | 1838.589 | 0.000 |
| Residual | 62294.3 | 4995 | 12.471 | | |
| Total | 154013 | 4999 | | | |
| <i>Coefficients</i> | | | | | |
| | Coefficient | Std. error | Std. coefficient | <i>t</i> | Sig. |
| Constant | − 1.786 | 0.396 | | − 4.511 | 0.000 |
| log <i>n</i> | 3.240 | 0.050 | 0.585 | 64.163 | 0.000 |
| log <i>s</i> | 0.213 | 0.059 | 0.033 | 3.630 | 0.549 |
| log <i>e</i> | − 3.954 | 0.071 | − 0.504 | − 55.604 | 0.004 |
| log δ | − 2.221 | 0.074 | − 0.280 | − 30.163 | 0.000 |

5.10. Averaging runs

Averaging over production runs based on the same vector of parameters tends to ‘clean the data’ of (non-terminal) plateauing, without (as far as we can tell) seriously affecting predictions like \bar{p} and \bar{c}_2 . This is a useful ‘prefilter’ to be used before eyeballing the data: the irregular realization of improvements sometimes makes it difficult to see the forest (slope and curvature of the plot) for the trees (the particular realizations of plateauing).

6. Summary and conclusions

To account for the effects of technological evolution, macroeconomists rely on models with interfirm production externalities and non-conventional factors of production (such as human capital and technological knowledge). In this regard, macro has gone beyond its micro foundations. Our primary goal for this paper is to suggest a general micro approach for modeling technological evolution, viz. to provide an explicit description of the engineering recipe and

Table 10
 Prediction of \bar{c}_2 by OLS scoring from the random parameter set

| <i>Summary</i> | | | | | |
|-----------------------------|-----------------------|--------------------------------|----------------------------|----------|-------|
| <i>R</i> | <i>R</i> ² | Adjusted <i>R</i> ² | Std. error of the estimate | | |
| 0.602 | 0.362 | 0.361 | 0.0127 | | |
| <i>Analysis of variance</i> | | | | | |
| | Sum of squares | df | Mean square | <i>F</i> | Sig. |
| Regression | 0.457 | 5 | 0.0914 | 566.462 | 0.000 |
| Residual | 0.806 | 4994 | 0.000161 | | |
| Total | 1.262 | 4999 | | | |
| <i>Coefficients</i> | | | | | |
| | Coefficient | Std. error | Std. coefficient | <i>t</i> | Sig. |
| Constant | − 0.0071 | 0.001 | | − 4.919 | 0.000 |
| log <i>n</i> | − 0.0050 | 0.000 | − 0.314 | − 27.020 | 0.000 |
| log <i>s</i> | − 0.00072 | 0.000 | − 0.040 | − 3.422 | 0.001 |
| log <i>e</i> | 0.0105 | 0.000 | 0.466 | 40.872 | 0.000 |
| log δ | − 0.00592 | 0.000 | 0.260 | 22.345 | 0.000 |
| log τ | − 0.0016 | 0.000 | − 0.072 | − 6.281 | 0.000 |

then to model both the relationship of one recipe to another and the corresponding input–output relationships. Doing this would allow one to build micro models of research and development, technology transfer, learning by doing, and so forth. Empirical justification for this point of view can be found in the widespread business use of engineering experience curves.

It might be useful to indicate three things that our approach is *not*: (1) The recipes model is not a simple disaggregation of some macro model. Economists find it useful to disaggregate, for example, ‘labor’ into ‘skilled labor’ and ‘unskilled labor’ for some particular problems. Disaggregation is an important art, but in itself it does not require the introduction of recipes. (2) Our recipes model goes beyond the work of Chenery (1949), Smith (1961), and others on engineering production functions⁴¹ (and engineering cost functions). Chenery and Smith use engineering information about *currently existing* blueprints to

⁴¹ Foley (1998) describes one non-production-function approach to modeling long-run technical change.

place restrictions on production functions before estimating their parameters. In the recipes approach, blueprints for one production process are related to those for other processes (including those for undiscovered processes). The Chenery and Smith works sharpen our understanding of existing technology, but they do not provide a sufficient basis for modeling technological evolution. (3) Stokey (1988) and Boldrin and Levine (1997) analyze the introduction of new goods in economies for which there are many available (i.e. known with certainty) neoclassical production techniques. The problem for Stokey and Boldrin/Levine is finding the proper sequence in which these techniques are to be exploited. The discovery of improved techniques from uncertain recipes is *not* treated in these papers.

To make our recipes approach concrete, we apply it to modeling shop-floor learning by doing. Our guide for this has been the ideas to be found in the *words* (the equations are pure macro) of Ken Arrow's (1962) seminal paper and the words and some of the equations of Bob Solow's (1997) provocative Arrow Lectures.

There is an impressive amount of empirical work on the engineering experience curve. Wright's law is that unit cost ℓ_t is related to Y_{t-1} , cumulated output, by the power function $\ell_t = a(Y_{t-1})^{-1/3}$, so that the progress ratio p is given by $p = 2^{-1/3} = 79\%$. If we allow for a more general power law, we have

$$\ell_t = a(Y_{t-1})^{-b},$$

where $b > 0$ and $p = 2^{-b}$. The progress ratio p is a decreasing function of the exponent b , the learning coefficient. Post-Wright empirical studies suggest that observed progress ratios live in the range of about 60–95% with a mode of about 81–82%. The existing empirical literature reports not only mean progress ratios but also their standard deviations.

When confronting observed data, the simple power law suffers from two serious types of specification error: (1) plateauing and (2) curvature or SFS bias. Plateauing is reduced by averaging (over firms in an industry or plants in a firm), but the curvature and SFS are more persistent.

In our recipes model of learning by doing, we assume that production is of a single output from a single input with constant returns to scale. We also assume that the recipe space is finite. This allows us to adapt the (finite, combinatorial) NK model for our purposes. There are six basic parameters in our model of shop-floor learning by doing: (1) n , the number of production operations, (2) s , the number of possible instructions or settings for each operation, (3) e , the externality parameter that gives the number of operations whose settings affect the costs of one operation, (4) δ , the maximum step size per trial, (5) τ , the number of trials made on the shop floor per measured batch, and (6) T , the length of the production run.

In Section 5, we provide the comparative dynamics for the learning-by-doing model. The analytics are difficult – especially since our major interest is in the

short term and the medium term – so computation is called for. The simplest parameter to analyze is s . The effects of s are purely through its effect on the number of recipes, s^n . Increasing s increases the rate of productivity increase and hence decreases \bar{p} , the sample mean of the progress ratio, while slightly decreasing s_p , the standard deviation⁴² of the progress ratio.

Increasing n has two basic consequences. It increases the number of recipes, n^s , but it also decreases the effect of small-scale improvements on the overall productivity. The first effect tends to decrease \bar{p} , while the second tends to increase \bar{p} . In fact, for small n the effect of increasing n is to decrease \bar{p} , while for larger n the effect is to increase \bar{p} . The standard deviation, s_p , is decreasing in n . Increasing n decreases plateauing, the phenomenon of runs without improvements.

If $e = 1$, we know that for T very large, the global least-cost recipe will eventually be chosen. We are, however, more interested in shorter term effects. Increasing e , the externality parameter, increases the number of cost-relevant recipes, ns^e . Increasing e increases the rate of experimentation. This effect is similar to the effect of increasing s . Increasing e also makes the landscape more rugged. The first two considerations tend to decrease \bar{p} , while the third effect tends to increase \bar{p} . If the recipe space is small, then increasing e seems to decrease \bar{p} for small e . Otherwise, increasing e increases \bar{p} . Increasing e decreases the curvature misspecification.

The average step size is an increasing function of δ . Increasing δ , because taking bigger steps is like walking on a more rugged landscape, turns out to have similar effects to increasing e – even though increasing δ does not expand the set of cost-relevant subrecipes.

Increasing τ increases the number of trials per measured batch. Thus τ measures the speed of economic time relative to calendar time. This parameter was included for two reasons. The first goal was to make the error process more realistic: not every product is likely to have the same number of trials per measured batch. The second was to allow us to easily generate runs with very low \bar{p} . In this second goal, we were only partly successful. Overall, increasing τ does tend to decrease \bar{p} but the effect is not strong. In retrospect, we did not study τ carefully enough. More experiments are needed. More importantly, modifications of the modeling of auditing/production timing are called for.

The parameter T , the length of the production run, is very important. It helps us to measure the curvature bias. Because of the functional form misspecification, it is predicted that \bar{p} will be very dependent on T . This is observed in the actual experience curve data⁴³ and our simulations.

⁴² An innovation of our study is the prediction of observed standard deviations. This gives us more predictions to match with the observed data. It is also in line with the interests of industrial organization economists and others.

⁴³ See Conway and Schultz (1959) and Baloff (1971).

Our model is sufficiently rich to give predictions for \bar{p} in the range (60–95%) suggested by Fig. 2, while also matching observations for the s_p 's. To do this, we select parameters with relatively large n , and relatively large s , but with relatively small e and relatively small δ . If data were available on z , s_z , c_2 , and s_{c_2} , we could further test our model. Prior information on the parameters could also sharpen these tests.

If we merely look at the distribution of predictions over either of the parameter sets (see Tables 3 and 4), we do not come close to matching the distribution of observed results (see Fig. 2). For example, the mean \bar{p} from Table 3 is 90%, and the mean \bar{p} from Table 4 is 92%. These are very slow compared to the mode in Fig. 2 (81–82%) or to Wright's Law (79%). This should be no surprise. The two parameter sets were meant to be inclusive, but not typical. Many extreme values of the parameters are included in these sets for purposes of sensitivity analysis.

How does our model compare to other models of learning by doing? Most of the successors to Arrow work with models that rely heavily on some macroeconomic production externality.⁴⁴ Two papers, Muth (1986) and Jovanovic and Nyarko (1995), contain microeconomic theories of technological evolution.⁴⁵ The Jovanovic and Nyarko paper is a classic. Their firm follows a purposive economic strategy. Production decisions and learning decisions are fully rational. In their general formulation, Jovanovic and Nyarko allow for the possibility of interactions between the current learning choice and the current production choice, but in the worked-out model independence is assumed. Hence one could say that the Jovanovic and Nyarko model is about learning *and* doing rather than learning *by* doing.

We think that our work is more in the spirit of Arrow's (1962) original verbal discussion – that is, in the spirit of John Dewey⁴⁶ and the *Gestalt* philosophers, for whom learning involves *doing* (in our case *producing*). (See also Solow (1997) on Arrow.) The 'cost of learning' for this School could be represented in our model by the lack of short-run discipline in production. It would have been easy for us to incorporate production retrogressions in our analysis to make our model fit even better to this Dewey insight.

We are not wedded to myopic recipe selection. It would certainly be interesting to extend our model of learning by doing to allow for both foresight in selection of the reigning recipe(s) and some control by the firm of the rate and direction of experimentation. For the latter, there must be costs of

⁴⁴ See, e.g., Clemhout and Wan (1970), Boldrin and Scheinkman (1988) and Young (1993).

⁴⁵ See also Jovanovic (1982), Jovanovic and Rob (1990), Jovanovic and MacDonald (1994) and Jovanovic and Nyarko (1996).

⁴⁶ See, e.g., Dewey (1997).

experimenting. These might include the output losses from pilot-project retrogressions,⁴⁷ the opportunity costs of sampling other recipes, and perhaps additional resource costs of experimenting with distant recipes.

Our model of learning by doing would become much more complicated (but more realistic) if production were more general. More than one input, more than one output, or non-constant returns to scale raise more urgently questions about the economic purposiveness of firms. Decisions of what technology to adopt would then depend not only on the interconnections among the recipes and among their associated technologies, but they would also depend on expectations of future output prices, future factor prices, and future scales of production. Adding more foresight would then be necessary. To analyze the more general cases, we would have to go beyond this relatively simple combinatorial model.

Our current model works for one input, one output, constant returns cases for which the focus is either the *short term* or the *intermediate term*. We believe that something like our recipes approach will also be essential to all models of technological evolution, but the modeling of recipes will have to be expanded to apply to more generalized production and market conditions. For the analysis of long-run *aggregate* productivity, the model must be expanded beyond the finite recipe space to allow for the possibility of *continuing* productivity improvements.

7. For further reading

Bahk and Gort, 1993

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⁴⁷ The parameter τ could be thought of as the ‘Dewey parameter’. Increasing τ – if possible – would lead to more retrogressions (the cost) but would also lead to more experimentation (the gain).

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